

Meramec Regional Planning Commission

Mission

The mission of MRPC is to enhance the quality of life for residents of the Meramec Region. In pursuit of this mission, MRPC will bring about results in these areas:

*Cleaner, healthier and safer communities,
Greater socio-economic and cultural wealth through
community and economic development, and
A stronger, unified voice in the legislative process.*

Meramec Regional Planning Commission Comprehensive Economic Development Strategy

REGIONAL GOALS AND OBJECTIVES

Each county's original strategic plan was completed in county meetings held in 2000-02. Counties were contacted again in 2007 to determine if any changes in the original plans were needed. Pulaski county needs were obtained from a series of meetings held in the county in late 2006. All needs were examined to determine if commonalities existed among the priority issues identified by each. These priority issues served as guides for determining the regional goals and objectives needed to meet the needs of the region. The resulting eight priority issues were then used to compile the regional action plan.

Goal I.

PROMOTE ECONOMIC DEVELOPMENT THROUGH COORDINATION AND COOPERATION, MARKETING, INFORMATION SHARING, JOB DEVELOPMENT, FINANCIAL AND TECHNICAL ASSISTANCE, INFRASTRUCTURE DEVELOPMENT AND QUALITY EDUCATION.

Objective 1: COORDINATE AND COOPERATE

- Assist local entities in coordinating and setting local economic development priorities.
 1. Regional ED Plan (map)
 - Consider ED clusters
 2. More funding for MRPC
 3. Meet annually with commissions to review plan
 4. Workshops on planning (on-going)
 5. Communications with other entities
 - Workforce investment board, etc.
- Help establish and provide support for industrial planning and development organizations, and assist these organizations (industrial development authorities and corporations, chambers of commerce, financial institutions, and other business development groups and organizations) with the attraction of new industry as well as the expansion of existing industry.
 1. Share information on topics
 - Speaker's group
 - Designated person
 2. Resource Guide
- Encourage the use of local initiatives and both public and private funds to assist local business expansion.
 1. Network of resources
 - Funding information
 - What is provided
 2. Grant alerts

- Members only website
 - Expand to local business
- Identify problems that may hamper local efforts to promote new and assist existing economic development, and facilitate solutions to problems, laws or legislative regulations that may hinder development. Examples: storm water and sewage regulations.
 1. Make legislators aware of impact
 - Local
 - State
 - Federal
 2. Weigh-in on specific issues as needed
 - Encourage local government officials to coordinate and cooperate with the private sector in addressing and meeting local needs.
 1. Encourage Private Sector Representation on ED Boards (IDA, EEZ, TIF etc...)
 - Consider ED clusters
 2. Update communities on policy and regulation changes as they occur.
 3. Inform communities on best practices for public and private coordination.
 4. Encourage coordination between the different boards in the community and region.
 - Multifaceted representation
 - Promote federal and state public works programs to stimulate economic growth.
 1. Sharing successes in utilizing federal and state programs.
 2. Educate leadership periodically on federal and state programs.
 3. Partner with Workforce Investment to share information.
 4. Inform the public on federal and state successes and benefits.
 - Support funding for community economic developers.
 1. Support legislation supporting funding for EDs (such as REAP).
 2. Notification to support budgeting for ED's.
 3. Share funding mechanisms for ED's.
 - Sales Tax
 - License Office
 - Tipping Fees
 - CID (Community Investment Development)
 4. Task force to study and develop mechanisms for funding ED's.
 5. Encourage city/county governments funding partnerships for ED
 - Support entrepreneurship.
 1. Encourage / support the development of business incubators.
 2. Educate public / potential businesses about resources such as University and SBDCs.
 3. Encourage / seek creative finance tools and educate entrepreneurs on these resources.
 4. Assist, support or develop entrepreneur mentorship.
 - Publish internet sites – for example MO Source Link
 5. Support the city / county to make it easier on business start-up requirements

- Fees, permits etc...
- 6. Educate and provide assistance on requirements at the local, state and federal levels.
 - Educate elected city officials.

Objective 2: OFFER FINANCIAL ASSISTANCE

- Encourage ample availability of loans and stimulate additional private investment.
 1. Encourage banks to use loans.
 - i. Have a better outreach on existing programs.
 - ii. Create a formal education tool to convey benefits to the banks.
 2. Continue to explore bank CDC that would create an investment tool.
 3. Investigate other matching fund options, including foundations.
 4. Continue to explore the option of an angel fund (equity side) and venture capital.
- Encourage the use of financial assistance available to expand industries and to ensure the availability of suitable sites and public facilities for such expansion.
 1. Make sure we are investigating all available resources.
 2. Use MLI – get information onto the site.
 3. Be aware of all state resources.
- Support other financial assistance to businesses such as a DED low or no interest loan.
 1. DED Low interest business loans for 5 employees or less
 2. State/Federal fixed rate loans for expansion or refinancing
 3. State Treasures' Office – MO Link Deposit Program – 5 year low interest.
 4. USDA Guaranteed Loan Program for businesses
 5. Encourage local banks to use Federal Home Loan Bank to take advantage of FHLB on residential loans to assist with having more business opportunities
 6. MO Customized Training Program – administered through Workforce Development and local community colleges – reimbursement of dollars spent on training.
 7. EEZ Tax Credits – not loans but is a savings, Quality Jobs Program
Work Opportunity (fed) Tax Credit
 8. Manufacturers Sales Tax Exemption (IRS form 140)

Objective 3: HELP EXISTING INDUSTRY

- Encourage the expansion of existing industry.
 1. Work with communities on grants/loans for infrastructure to secure industries
 2. State elected officials notification of state regulations for businesses and how it affects business expansion
 3. Promote International Economic Dev. Council (IEDC) principals of industrial retention and expansion.
 4. Offer discounted utilities / tax rates / manufacturers sales tax exemption
 5. Educate existing businesses on opportunities and incentives
 6. Encourage/support federal income tax reduction for corporations –which would encourage corporations to come back or stay in U.S.

- Support agricultural research in order to improve and expand the agricultural base of the region.
 1. 'Know your Farmers' buy more locally
 2. Support feasibility studies for farmer's market/local grown
 3. Niche markets – encourage research to area markets
 4. Support Feasibility studies for research for Agra-tourism
 5. Research for agricultural waste products to generate energy
 6. Encourage or support increasing the number of Agricultural teachers in local schools.
 7. Encourage or support inclusion of agricultural classes in local school systems focusing on business/research and technology
 8. Encourage bio mass feasibility studies.
- Explore potential new national and international markets for the region's manufactured and agricultural products, especially timber resources.
 1. Consider power generating opportunities for waste, especially wood by-products.
 2. Explore best practices world-wide i.e.: Germany
 3. Explore 'grow native' opportunities
- Provide workshops and seminars on new state and federal regulations affecting businesses.
 1. Make workshops webinar, in some cases.
 2. Coordinate and/or increase awareness of MEC opportunities.
 3. Coordinate with MO Chamber of Commerce on latest regulations.

Objective 4: ATTRACT NEW INDUSTRY TO THE REGION

- Collect and analyze data that promotes the region as an attractive site for new business and place to live.
 1. Analyze the requirements of industrial groups and target marketing efforts toward those specific industries most likely to be attracted to the Meramec Region.
 2. Identify the transportation, internet broad band, cultural and recreational facilities available within the region and emphasize these facilities in promoting new economic development.
- Concentrate efforts to attract new industries which have a long-term growth potential and higher earning potential.
 1. Attend trade shows of targeted industries
 2. Consider what targeted industries should be:
 - a. green industries
 - b. health-related / health care
 3. Make connection with Missouri Partnership
 4. Analyze who is supplying local companies regionally:
 - a. what is being sub-contracted
 5. Consider value-added to existing companies
- Utilize national marketing to promote the eight-county Meramec Region.
 1. Trade Shows
 2. Missouri Partnership

3. Web Development / presence
 4. MO Location 1
 5. Help communities understand certified site programs
 6. Promote skilled labor force
 7. Paid advertising targeting trade journals.
- Maintain a highly competitive posture in economic development efforts in order to retain and expand existing businesses and attract new businesses.
 1. Educate existing business on economic development incentives
 2. Promote quality of life aspects of the region
 3. Survey existing businesses to determine suppliers / vendors
 4. Encourage the state to become more aggressive in its incentives to attract out-of-state companies. (Constitutionally prohibited to build or equip buildings for private companies.)

Objective 5: ENCOURAGE JOB DEVELOPMENT

- Promote available economic opportunities for young people in order to retain their talents within the region and encourage young people to return talents to the region.
 1. Identify skill needs and work with schools and college to meet training needs.
 2. Promote high technology businesses
 3. Promote life skill trainings – consider incentives to encourage students (Belle used computer for successful class completion)
 4. Create a YELL program – young leadership program – develop professionally; leadership opportunity (Leadership NW MO is an example)
- Encourage employment opportunities for both the highly skilled and the relatively unskilled segments of the region's population, and encourage employment opportunities to offset the loss of jobs caused by declining industries.
 1. Look at skill sets needed for mid-level job growth by talking with private sector employers.
 2. Consider workshops and training for all aspects of entrepreneurship (Washington County – has the Jump Start \$5000 grants for viable programs)
 3. Encourage computer literacy (Microsoft Word/Excel basic skills) - Expand on workforce Development efforts.
- Promote the use of business incubators to assist local entrepreneurs in starting new businesses.
 1. Facilitate the formation of an inventor/ entrepreneur club(s) – offer resources and networking (Phelps/Pulaski/Laclede RCGA launching effort).
 2. Form an ag-cooperative/consortium to provide technical information to produce consistent quality product
 3. Support the designation of a university center at Missouri Science and Technology to further assist entrepreneurs.
- Support expansion of higher educational opportunities and existing vocational and technical educational programs to improve the skills of the region's labor force.

1. Ensure that programs focus on available career fields where current and future jobs are available
2. Ensure that there are training programs to assist residents in adjusting to current mid-level employment demands including self-employment

Objective 6: ADDRESS INFRASTRUCTURE NEEDS

- Consider existing and potential utility needs water/ waste water requirements and solid waste management, as well as transportation facilities, in planning for industrial development.
 1. Broadband capabilities need expanded statewide.
 2. 4-laning of Hwy 63 & Hwy 50
 3. Explore regionalization of sewer / waste water treatment
 4. Upgrade waterlines in small communities
 5. Upgrade waste treatment facilities to meet regulations
 6. Need reasonable energy costs. Need sustainable energy. Consider expansion of nuclear energy.
 7. Be more proactive on energy legislation and water/ waster water legislation.
 8. Support multi-modal transportation.
- Assist communities in obtaining needed infrastructure for existing/new businesses.
 1. Advocate for additional loan and grant funding for infrastructure needs from EDA, USDA RD and others
 2. Encourage long-range planning for infrastructure needs. Consider regional comprehensive plans. Explore grant opportunities for regional comprehensive plans. (HUDS Sustainable Communities Grant)
 3. Attempt to tie transportation projects to economic development projects.
 4. Communicate grant opportunities and offer grant writing services.

Objective 7: PROMOTE QUALITY EDUCATION

- Increase awareness of the importance of quality schools and educational institutions to successful economic development.
 1. Support the regional P-20 group.
 - a. Educators need to be made aware of the importance of economic development and the process.
 - b. Encourage schools and businesses to participate in the P-20.
 2. Educate the public through media campaign awareness.
 3. Educate people to be entrepreneurs so there are businesses to create jobs and employ others.
 4. Emphasis the ‘soft skills’ in education.
 - a. Start the ‘soft skills’ at the primary levels.
 5. Re-emphasis the importance of basic education skills at all levels (reading, writing and math – put learning back in the classroom).
 6. Build a bridge between educators and the economic development community.
- Address the “disconnect” between the schools and business/industry.
 1. P-20 effort will result in strong and innovative collaborative efforts between businesses and schools.
 2. Have business leaders and industry professionals be actively involved in P-20 efforts

- a. Organize and contact business leaders about speaking at schools.
 - b. Integrate business professionals into the classrooms.
 - c. Consider incentives to encourage business participation
- 3. Have students and teachers serve internships in business and industries.
- 4. Ensure that 95% of the students are college or career ready and fully prepared for success.
- 5. Establish relationships with businesses, schools and governments to talk about preparing students for the workforce.
 - a. Consider advisory boards to review curriculum, books, equipment, etc. as done with technical schools and colleges.
 - b. Consider putting attendance rates and test scores on high school transcripts.
 - c. Provide school assemblies to focus on importance of education and job readiness
 - d. A+ Advisory Board and Mentoring Program
 - e. Have business employees come in for a full day and talk to the students not just the business leaders
 - f. Teach things like critical thinking and problem solving / share skills needed and types of opportunities - how skills have changed and how they have adapted or changed. (Businesses evolve over time) learn to be adaptable
- Address the need for improved basic/early education.
 - 1. Need for strong, early childhood education programs.
 - a. Consider formation of a Preschool Advisory Group for South Central Missouri.
 - 2. Improve the quality and availability of early childhood education through increased subsidies to parents and incentives to business.
 - a. Consider formation of a Preschool Advisory Group for South Central Missouri.
- Address math/communication skills.
 - 1. Identify essential outcomes, with an emphasis in basic skills. Prioritize what skills are most important at each level.
 - 2. Need to form a Teacher Preparation Program at the college level which focuses on how to teach and how NOT to teach.
 - 3. Continuation of using basic skills across all levels in all subject matters.
- Address the need for mentors/activities for students.
 - 1. Partner with civic groups and organizations for mentors
 - 2. Employers need to become involved earlier (8th grade). Employers need to communicate job needs and expectations. Emphasize on what is critical for employees in order to get their work done and to be successful.
 - 3. Provide meaningful job shadowing and mock interview opportunities as early as 8th grade.
- Encourage job readiness training (writing resumes and applications and interview preparation)
 - 1. Identify skills needed for a global economy – embed this information into 8-12 grade curriculums and create a system for schools to monitor.
 - 2. Offer an appropriately skilled, more mature labor force.
 - 3. Use skills assessments, career exploration, expand GED options, stress computer technology skills and additional training. (for displaced workers)
 - 4. Use public relation and communication to promote available programs.
 - 5. Offer life skills training, mock interviews and ‘How to Dress’ information, basics of job readiness, critical thinking, manners with an emphasis on team-work and projects building. (Use as a P-20 curriculum)
 - 6. Begin a program as school curriculum to make ‘Job readiness’ a real world experience.

7. Enlist outside professionals, human resource, graduates, etc. to provide training for job readiness. Allow Workforce Development staff to bring materials into high schools.
 8. Assess skill sets of the region to attract new business to the area.
 9. Job shadowing and internship opportunities for students for the older students and field trips and guest speakers for the younger students. Provide a web-based catalogue showing connection to current internships and future opportunities. Provide educators with information for guest speakers and field trips, contact information and what students will learn.
 10. Professional development for teachers to help them understand what is expected from the business community and what teaching methodology can help them achieve those expectations. Provide 'internships' for teachers. Example: Government teacher interning with city or county officials.
 11. Service learning projects among students, teachers and employers.
 12. Have students create a portfolio containing resume, interviews and application. Make this a requirement through course work at high school level. This could be tied in to an incentive such as a scholarship. Eventually incorporate this into college entrance requirements.
- Provide information on grants for education/training.
 1. Contact career centers concerning available grant or training options.
 2. Take a regional (through MRPC) approach to acquiring grants for school districts, technical schools and colleges.
 3. Establish business incubators in partnership with schools, communities, career centers patterned after EDC in St. Charles County funded with an EDA grant which combines partnership with MU Extension, SBDC, IDAs, schools, etc.
 4. Begin a Fast Trac / Jump Start program which helps entrepreneurs funded through the Kaufman Foundation.
 - Consider changes in school structure.
 1. Consider year round school or consider changing the length of the school day to help the at-risk students to succeed.
 2. Identify regional education resources and share the information.
 - a. Survey schools on best practices / innovative programs and share information and offer tours of facilities that have best practices.
 - b. Consider sharing best practices via technology (iTV) – schools need a common Educational exchange and nationwide standards.
 3. Address generational poverty by continuing expanding the A+ program and by offering a mentoring program. Program has changed requirements so it focused more on the higher education students.
 - a. Consider summer training option for students (instead of classroom summer school)
 - b. Consider partnership with Workforce Development to match students with areas of interest.
 4. Upgrade public infrastructure to better accommodate industry and business.
 - Have a strong and organized legislative voice in informing the legislatures about educational needs. Creating awareness among teachers, schools, associations, unions about the P-20 efforts.
 1. Develop partnerships with and between educators, organizations, municipalities and others (MEDC, MML, MAC, MEDFA, MNEA, MSTTA, MSBA, EPA, MSPA, etc) communication and building awareness with different levels of local government – formal, regular structure for communicating issues and priorities. Establishing common goals and priorities.

2. Create a P-20 fact sheet to distribute to legislators – to promote and market the P-20, create a website and a ‘Best Practices’ data base.
3. Invite legislators to come to P-20 meetings and activities.
4. Connect ‘Best Practices’ to different districts for legislators.

Goal II.

PROMOTE TOURISM/AGRITOURISM THROUGH DEVELOPMENT OF A COMPREHENSIVE PLAN THAT WILL INCREASE TOURISM/AGRITOURISM AND WILL INCLUDE MEASURABLE GOALS. THIS CAN BE DONE THROUGH COORDINATION AND COOPERATION, RESOURCE IDENTIFICATION, INFORMATION SHARING, EDUCATION, MARKETING, FINANCIAL AND TECHNICAL ASSISTANCE, AND LEGISLATIVE INVOLVEMENT.

Objective 1: COORDINATION AND COOPERATION

- A. Work with existing resources to promote tourism/agritourism across the region. (Examples: Ozark Heritage Tourism, Pulaski County Tourism, Missouri Wine Council, Rural Missouri Magazine, River Hills Traveler, Chambers of Commerce, University of Missouri Extension, 4-H, FFA, Route 66, and MO2DO.gov)

Objective 2: RESOURCE IDENTIFICATION

- A. Complete SWOT analysis to determine tourism assets and gaps available in the region. Create an inventory of all marketable items.
 1. Use existing tourism/agritourism groups to asset map
 2. Conduct a survey across the region with cities and counties to determine tourism/agritourism resources/needs

Objective 3: INFORMATION SHARING

- A. Set goals for increasing measurable tourism in the region. Methods may include:
 1. Occupancy rates
 2. Attendance rates at parks, recreation areas, local fairs, festivals and carnivals, etc.
 3. Track sales tax dollars
 4. Traffic counts
 5. Web site hits

Objective 4: EDUCATION

- A. Promote agriculture education to bridge the rural/urban gap. Suggested Activities include:
 1. Work with the Missouri University Extension, 4-H, FFA to determine ways to partner.
 2. Research the market value of the agriculture economy and how it works
 3. Use the University of Missouri Agriculture Department and Missouri Department of Agriculture as resources.

- B. Improve the quality of tourism/agritourism in the region through training of customer service employees at motels, restaurants, gas stations etc.
 1. Create brochures for distribution at all tourism spots or stops
 2. Provide training for customer service employees through the Chambers of Commerce
 3. Create a web site
 4. Create a Tourism Channel for the region
 5. Create a community / regional magazine
 6. Promote the use of “secret shoppers”

Objective 5: MARKETING

- A. Establish a tourism/agritourism marketing committee
 1. Investigate hiring of a professional to gather all information together to create a marketing plan based upon identified clusters. Clusters may include the following:
 2. Bring Route 66 groups together to form a consortium
 3. Fort Leonard Wood
 4. Parks
 5. Wineries
 6. Museums
 7. Frisco Railroad
- B. Identify synergies within the clusters and work toward “Brand Identification” for the region.
- C. Promote agriculture as a family affair, reconnecting to family roots.

Objective 6: FINANCIAL AND TECHNICAL ASSISTANCE

- A. Consider a tourism tax and investigate funding resources at federal, state and local levels.

Objective 7: LEGISLATIVE INVOLVEMENT

- A. Be aware of legislative issues that affect tourism/agritourism and disseminate this information to stakeholders.
 1. Advocate any legislative issues that promote tourism/agritourism
 2. Stay connected with the Department of Agriculture and other groups that have an effect on legislative issues.

Goal III.

DEVELOP HUMAN RESOURCES AND INCREASE HUMAN SERVICES THROUGH IMPROVED EDUCATIONAL, SOCIAL AND HEALTH SERVICES, EMPLOYMENT OPPORTUNITIES, AND ASSISTANCE TO CHILDREN, ELDERLY, PERSONS WITH DISABILITIES AND THOSE MOVING TOWARD SELF-SUFFICIENCY.

Objective 1. IMPROVE HEALTH CARE AND HEALTH SERVICES

- Encourage the availability and accessibility of adequate health care services at a reasonable cost and encourage the utilization of both public and private resources to ensure accessibility to comprehensive and integrated health services.
- Encourage the development of public health programs, including adequate mental health services throughout the region.
- Encourage consumer and elected official input into health care programs.
- Encourage the continued development of home health care programs and services.
- Encourage local school boards to employ trained nurses.
- Encourage recreational and physical fitness programs for all persons in the region, including the very young and the elderly.
- Encourage the development of public and private referral groups working with the problems of drug abuse and alcoholism.
- Encourage the expansion of the use of licensed paraprofessionals in health and health-related social service fields.
- Support an incentive program to encourage medical doctors to practice in rural areas.
- Encourage the provision of medical assistance to those persons who are unable to afford it.

Objective 2: ENCOURAGE EMPLOYMENT

- Encourage and support a variety of economic development activities in the region.
- Strive to eliminate discrimination in employment opportunities.
- Encourage employment opportunities for the elderly.
- Support vocational rehabilitation programs to provide gainful employment opportunities for all people within the region.
- Encourage efforts to provide welfare recipients with employment opportunities rather than financial aid.
- Encourage an increase in career programs for youth, including work-based experiences.

Objective 3: ASSIST THE DISABLED

- Support programs for persons with mental and physical disabilities including education, recreation, and gainful employment.
- Encourage compliance with regulations pertaining to persons with disabilities in federally funded programs in terms of facility accessibility and nondiscrimination in both public and private facilities.
- Increase awareness of problems and needs of persons with mental and physical disabilities.

Objective 4: OFFER PUBLIC ASSISTANCE AND PROMOTE SELF-SUFFICIENCY

- Encourage programs and personalized assistance that will enable recipients of public assistance to become self-supporting.
- Encourage the establishment of child development centers that enable children of working mothers to have the advantages of supervision and cultural enrichment during their formative years.
- Encourage the development of programs to help supplement the incomes of families in need of temporary financial assistance.
- Encourage low-income and minority groups to participate in the development of programs and policies that will strengthen their economy and to make it easier for them to attain their educational and cultural goals.
- Encourage the provision of nutrition-education programs.
- Encourage transportation programs for persons needing alternative modes of transit (carpools, donated cars, subsidized rides) to and from work.

Objective 5: COORDINATE SERVICES

- To eliminate duplication and minimize administrative costs, encourage the coordination of activities and the expansion of coordinated efforts.
 - a. Encourage identification of human resource programs having overlapping objectives and combine those programs into one uniform program for operation at the local level.
 - b. Encourage the development of a framework that will enable governmental units within the region to provide needed services more effectively while striving for the broadest possible coverage at the lowest per capita costs.
- Encourage the coordination of the efforts of neighborhood groups, law enforcement agencies, and the health and social welfare agencies.

- Review and comment on requests for additional federal funds and programs to meet the identified needs of the people.

Objective 6: ENCOURAGE EDUCATION

- Provide information to educational facilities on skills needed for the regional job market.
- Encourage local industries and businesses to coordinate with local educational institutions.

Goal IV

IMPROVE THE PHYSICAL ENVIRONMENT BY CONSERVING AND DEVELOPING NATURAL RESOURCES, IMPROVING COMMUNITY FACILITIES AND ENHANCING COMMUNITY APPEARANCE. ENCOURAGE COMMUNITY PLANNING IN THE REGION AND WORK TOWARD QUALITY CONDITIONS FOR ALL RESIDENTS.

Objective 1. CONSERVE AND DEVELOP NATURAL RESOURCES

- A. Promote orderly and efficient development; the development of plans and policies to ensure that potential environmental problems are dealt with; and compliance with various federal, state and local quality controls.
 - 1. Encourage cooperation between regulatory agencies, local governments, and landowners.
 - 2. Encourage the smooth and orderly transition of land resources from rural into urban uses; in order to minimize the potential conflict between different kinds of urban land uses.
 - 3. Encourage the development and improvement of the region's facilities to attract industry and to allow existing industry to expand without harming the region's natural resources.
 - 4. Identify and preserve outstanding natural features within the region, including rare ecological and geological areas, and ensure continued public access to and enjoyment of the region's unique natural resource assets.
- B. Promote energy planning and conservation.
 - 1. Recognize all energy resources as a public trust and promote their efficient development and use through both the public and private sectors.
 - 2. Support a balanced energy policy to ensure the availability of reliable energy supplies and the maintenance of essential public services that will not place a financial burden on the users.

3. Support and encourage the education of consumers concerning energy efficiency of new or rehabilitated buildings.
4. Support research to identify new energy sources.
5. Explore the efficiency and effectiveness of alternative power sources such as solar, biomass and wind power technology.

C. Encourage resource conservation.

1. Maintain a balance between wildlife, the capacity of the land to sustain it, and the human population of the region.
2. Intensify and expand efforts to protect soils from erosion and minimize potential ground water pollution.
3. Assess the deterioration and destruction of the resource base and plan for conservation, protection and enhancement.
4. Continue forest programs which provide protection against fire, insects and disease.
5. Seek funds for conservation efforts.
6. Preserve agricultural resources by continuing to educate landowners to understand soil and water conservation problems.

D. Promote pollution control.

1. Promote the control of water pollution.
 - i. Support steps to restrict the non-point discharge of pollutants into our hydrologic system.
 - ii. Support the enactment and enforcement of strict controls specifying the quality of the effluent which is permitted to be discharged into the region's water bodies.
2. Continue to expand efforts, to reduce the emission of pollutants into the atmosphere.
 - i. Evaluate the existing minimum air quality standards developed for the region for present and future effectiveness.
 - ii. Support the licensing program regulating the use of insecticides and herbicides.
3. Support cooperation among state, federal, local and the public.

E. Encourage communication.

1. Provide a source of information on environmental issues to local and county units of government and to citizen groups.
2. Encourage and assist each community in defining its own environmental problems and to set its own priorities for resolving them.
3. Encourage the effective use of the news media to increase the public's awareness of environmental problems.
4. Help landowners understand the need for long-range planning for the management and use of soil and water resources.

Objective 2: UPDATE THE REGIONAL PLAN FOR SOLID WASTE MANAGEMENT THAT MEETS STATE AND FEDERAL LEGISLATION AND REGULATIONS

- A. Administer a plan to meet the guidelines in the state's solid waste management.
- B. Work with communities to develop recycling projects and markets for recycled products.
- C. Develop educational programs for communities to present to their residents regarding the need to reduce waste and re-use materials.

Objective 3: IMPROVE COMMUNITY FACILITIES

- A. Ensure the opportunity for modern sewage and water facilities to as many residents as economically feasible.
 - a. Promote implementation of water, sewer and solid waste services.
 - b. Collect and use sufficient data to provide adequate public facilities.
- B. Promote the creation of a park and recreation system that includes a complete range of facilities required to effectively serve a population with varied characteristics, needs and interests.
- C. Promote the development of senior citizen centers, child care centers and other community facilities to serve special segments of the population.

Objective 4: ENHANCE COMMUNITY APPEARANCE

- A. Encourage the use of a wide variety of mechanisms to acquire land for open space uses, including land purchase, dedication of easements through subdivision regulations, cluster and planned-unit development, and land trusts.
 - a. Encourage the use of open space as a natural boundary to housing areas and activity centers.

- b. Encourage developers to set aside land to be used exclusively for recreational purposes in newly developing residential areas.

Goal V.

CONTINUE TO IMPROVE/MODERNIZE LOCAL GOVERNMENTS THROUGH ADMINISTRATION/MANAGEMENT, COMMUNITY PLANNING, EMERGENCY MANAGEMENT, LAW ENFORCEMENT AND FIRE PROTECTION AND HAZARDOUS MATERIALS RESPONSE PLANNING.

Objective 1: SUPPORT ADMINISTRATION OF LOCAL GOVERNMENT

- A. Provide specialized services to local governments through cooperative programs, including joint purchasing programs, and surplus purchasing through the state.
- B. Help ensure the availability of trained administrative, management and professional personnel to local governments and encourage training and upgrading programs for local government employees.
 - 1. Suggest mandatory training for newly elected officials and council members.
 - 2. Research training opportunities through state and federal government and provide the information to communities and counties.
- C. Encourage the codification, maintenance and continuous updating of municipal ordinances.
 - 1. Research funding opportunities and provide the information to the communities and counties.
i.e.: Records Retention Grant
- D. Recommend development of performance-based budgeting and management tools to better equip local officials.

Objective 2: SUPPORT EMERGENCY MANAGEMENT

- A. Encourage the improvement of capabilities of all levels of government to cope with disasters.
- B. Continue to update the comprehensive hazardous materials plan to protect the region.
- C. Encourage local participation in the designation of flood-prone areas and the adoption of flood plain regulations.
- D. Urge the adoption of ordinances and codes prohibiting the use of hazardous materials in home construction.
- E. Research funding opportunities and provide the information to the communities and counties.

Objective 3: SUPPORT LAW ENFORCEMENT

- A. Encourage crime prevention programs, such as neighborhood watch.
- B. Encourage the consolidation of police, equipment, personnel, administration and detention whenever possible.
- C. Encourage the consolidation of communications and the implementation of a 911 emergency telephone system and rural addressing.
- D. Work toward communication system inner-operability for law enforcement and emergency management.
- E. Research funding opportunities and provide the information to the communities and counties.

Objective 4: SUPPORT FIRE PREVENTION AND HAZARDOUS MATERIALS RESPONSE PLANNING

- A. Encourage the improvement and training of fire department personnel by encouraging training for firefighters and other emergency response personnel.
- B. Encourage the development of rural fire protection districts and/or associations.
- C. Encourage an increase in local efforts in regard to fire prevention and hazardous materials response through the provision of more information to local fire officials on how various fire prevention methods can help save lives and reduce injuries and property loss.
- D. Encourage legislation that requires reimbursement for hazardous materials clean-up, storage and disposal.
- E. Research funding opportunities and provide the information to the communities and counties.

Goal VI.

MAINTAIN, IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM BY WORKING WITH LOCAL GOVERNMENTS AND MODOT IN PLANNING AND RESEARCH, PROMOTING IMPROVEMENTS, MAINTENANCE AND NEW CONSTRUCTION OF ROADS, BRIDGES AND HIGHWAYS, ENCOURAGING ALL MODES OF TRANSPORTATION AND ADDRESSING REGULATORY ISSUES.

Objective 1. PROVIDE SAFE, EFFICIENT AND ENVIRONMENTALLY SAFE MOVEMENT OF GOODS, PEOPLE AND SERVICES THROUGH AND AROUND THE MERAMEC REGION.

- Identify policies to make more efficient use of the existing transportation system to accommodate current and future travel demands, and specify facilities which should function as part of the integrated transportation system.
- Maintain and improve road, bridge and highway systems.
- Improve safety in transportation systems.

OBJECTIVE 2. DEVELOP A COORDINATED AND COMPREHENSIVE MULTIMODAL TRANSPORTATION SYSTEM.

- Encourage alternate forms of transportation to the automobile, including bicycle, pedestrian, public transit, air travel, rail, barge and other modes.

OBJECTIVE 3. ENSURE THE ORDERLY DEVELOPMENT OF THE REGION'S CITIES AND COUNTIES AND CONNECTIVITY WITHIN AND OUTSIDE THE REGION.

- Integrate local transportation plans into a regional plan, coordinating existing public land use and development plans.

OBJECTIVE 4. CONTINUE BEING INVOLVED IN THE REGIONAL PLANNING EFFORT WITH MODOT IN THE STATE WIDE PRIORITIES AND PROJECTS OF THE REGION.

- Encourage development of statewide corridors serving the region.

OBJECTIVE 5. PROMOTE AND ENCOURAGE PUBLIC INVOLVEMENT IN LOCAL AND STATEWIDE TRANSPORTATION PLANNING.

- Monitor legislative and regulatory issues that impact transportation.
- Educate the citizens of the region on transportation issues and encourage their input.

OBJECTIVE 6. SUPPORT EFFORTS TO MAINTAIN ADEQUATE FUNDING FOR FEDERAL AND STATE INITIATIVES.

- Keep elected officials aware of transportation needs that will benefit the region's transportation system.
- Support federal initiatives that will bring additional funding to the state.

Goal VII.

INCREASE HOUSING QUALITY AND SUPPLY IN THE REGION THROUGH ASSESSING THE NEED; FOCUSING ON PROGRAMS THAT INCREASE THE NUMBER OF AVAILABLE HOUSING AND IMPROVE HOUSING CONDITIONS; IMPROVING HOUSING PLANNING METHODS; PROMOTING HOUSING AWARENESS; AND ADDRESSING REGULATORY ISSUES.

Objective 1: IMPROVE HOUSING CONDITIONS

- Promote the development and implementation of policies, procedures and the mechanisms necessary to coordinate local, area-wide, state and federal housing policies, consistent with Fair Housing (EHO) HUD Goal.
- Coordinate with the activities and programs of existing housing agencies in the region to eliminate duplication of effort and gaps in services.
- Encourage the elimination of housing shortages, especially in LM1 populations, to accommodate the anticipated increase in the region's population where needed.
- Promote improvements to the region's housing quality, including owner occupied, rentals and multi-family units through the use of redevelopment, conservation and rehabilitation programs.
- Promote safe, sanitary and affordable living environments for everyone. Increase awareness of availability of public housing and rental subsidy programs for low-income, persons with disabilities, and elderly people if needed.
- Encourage new water and sewer systems and the upgrading of old systems to state requirements.
- Encourage the provision of financial assistance on LM1 owner-occupied housing for complying with a code enforcement program.

Objective 2: IMPROVE HOUSING PLANNING METHODS

- Encourage periodic needs assessments to determine the housing and infrastructure needs.
- Evaluate programs and activities to determine whether housing needs and objectives are being met.
- Encourage the orderly extension of community facilities and services based upon local capital improvement plans, as determined by the needs assessment.
- Support and provide for public housing agencies or authorities.

Objective 3: PROMOTE HOUSING AWARENESS

- Provide housing information to interested housing consumers, to private developers and non-profit corporations in their efforts to provide housing within the region.
- Inform and assist local governments to adjust and use building codes and effective zoning ordinances.

Objective 4: PROMOTE PROGRAMS AND MONITOR REGULATIONS

- Support the state, federal and private programs that make low-interest home improvement and rehabilitation loans and grants, infrastructure loans and grants.
- Encourage that no person is denied access to a housing unit of his choice on the basis of race, color, religion, origin, sex, age, disability, lifestyle, family status or income.

Goal VIII.

PROMOTE COMMUNITY INVOLVEMENT AND COMMUNICATION THROUGH ADMINISTRATIVE AND MANAGEMENT METHODS, COOPERATION, COORDINATION OF LOCAL, STATE AND FEDERAL PROGRAMS, PROBLEM SOLVING AND ENCOURAGEMENT OF CITIZEN PARTICIPATION AND VOLUNTEERISM.

Objective 1: PROMOTE COMMUNITY INVOLVEMENT

- Review and update regularly the commission's goals and objectives and evaluate their effectiveness.
 - Give MRPC Board more time to review goals and objectives.
- Encourage the improvement of administrative and management capabilities and skills available to local governments.
 - Continue to provide training / info to communities.
 - Encourage membership in MML / MAC
 - Better educate on programs / services of MRPC
- Foster cooperation between the various units of government in order to develop procedures that enable local governments to respond to multi-jurisdictional problems.
 - Bring in FEMA (or other emergency agencies) to discuss emergency procedures.
 - MoDOT
- Investigate the possibility of coordinating the support services required to prepare base maps, plat maps, charts, technical drawings, and statistical analysis for local governments where needed.
 - Database of providers.
- Assist local units of government in their planning efforts.
 - Assist in obtaining funding for plans.
- Provide units of government with an opportunity to participate in the decision-making process, and plan and coordinate specific activities to meet local needs.
 - Continue to encourage participation on MRPC Board and other boards and committees.
- Provide a process for coordinating local, regional, state and federal development objectives and policies in order to maximize benefits obtained and to reduce, where possible, costs, duplication, and conflicts.

- Encourage citizen participation, involvement and volunteerism.
 - Look for ways to inform and involve retired (elderly).
 - Look for ways to inform and involve youth.

Objective 2: PROMOTE COMMUNICATION

- Provide a clearinghouse of information for local officials to consider, investigate, take action upon and report on specific matters of interest to member local governments.
 - Set up list serve
 - Website FAQ

Goal IX.

TO BUILD/IMPROVE THE REGION’S INFRASTRUCTURE TO SERVE THE CURRENT AND FUTURE NEEDS OF ITS CITIZENS, BUSINESSES AND INDUSTRY.

Objective 1: ASSESS INFRASTRUCTURE AND OPTIONS FOR IMPROVEMENT

- Conduct planning sessions/needs assessments to identify/prioritize needs.
- Assist member communities in accessing funding through grant-writing assistance.

Objective 2: BUILD/IMPROVE INFRASTRUCTURE

- Provide grant administration/project management for member governments.
- Assist with the development of water/sewer districts in the region.
- Promote broadband internet/DSL in communities.

Objective 3: PROVIDE AND SHARE INFORMATION

- Provide member governments with current information about available funding.
- Provide workshops and seminars on state and federal funding source
- Monitor regulations and legislation and keep communities informed.

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Goal I: Promote economic development through coordination and cooperation, marketing, information sharing, job development, financial and technical assistance, infrastructure development and quality education.

Objective 1: Coordinate and cooperate

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	1	Assist local entities in coordinating and setting local economic development priorities	2013-2018	MRPC, Local governments and ED entities		T/A	
2	2	Help establish and provide support for industrial planning and development organizations, and assist these organizations (IDAs and corporations, chambers of commerce, financial institutions, and other business development groups and organizations) with the attraction of new industry as well as the expansion of existing industry.	2013-2018	MRPC, ED entities		T/A	
3	3	Encourage the use of local initiatives and both public and private funds to assist local business expansion.	2013-2018	MRPC, ED entities		T/A	
4	4	Identify problems that may hamper local efforts to promote new and assist existing economic development, and facilitate solutions to problems, laws or legislative regulations that may hinder development. Examples: storm water and sewage regulations.	2013-2018	MRPC, Local governments, ED entities, legislators		T/A	
5	5	Encourage local government officials to coordinate and cooperate with the private sector in addressing and meeting local needs.	2013-2018	MRPC, Local governments, ED entities, private sector		T/A	
6	6	Promote federal and state public works programs to stimulate economic growth.	2013-2018	MRPC, ED entities		Project funding	
7	7	Support funding for community economic developers.	2013-2018	MRPC, Local governments, ED entities		T/A	
8	8	Support entrepreneurship.	2013-2018	MRPC, Local governments, ED entities, SBDC Universities and MO Enterprise		T/A and project funding	

Objective 2: Offer Financial Assistance							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
9	1	Encourage ample availability of loans and stimulate additional private investment.	2013-2018	Local banks/MRPC/state and federal funders		T/A and RLF funding	
10	2	Encourage the use of financial assistance available to expand industries and to ensure the availability of suitable sites and public facilities for such expansion.	2013-2018	ED entities/MRPC		T/A and RLF funding	
11	3	Support other financial assistance to businesses such as a DED low or no interest loan.	2013-2018	MRPC/ED entities/local banks/DED		T/A	

Objective 3: Help Existing Industry							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
12	1	Encourage the expansion of existing industry.	2013-2018	MRPC/ED entities/local banks/local governments		T/A and RLF funding	
13	2	Support agricultural research in order to improve and expand the agricultural base of the region.	2013-2018	University Extension/University/SBDC		T/A and project funding	
14	3	Explore potential new national and international markets for the region's manufactured and agricultural products, especially timber resources.	2013-2018	ED entities/manufacturers and ag producers/MRPC State and Federal Agencies		T/A and project funding	
15	4	Provide workshops and seminars on new state and federal regulations affecting businesses.	2013-2018	MRPC/Local governments/ED entities/SBDC Trade Organizations		T/A and project funding	

Objective 4: Attract New Industry to the Region							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
16	1	Collect and analyze data that promotes the region as an attractive site for new business and place to live.	2013-2018	MRPC/ED entities		T/A	
17	2	Concentrate efforts to attract new industries which have a long-term growth potential and higher earning potential.	2013-2018	ED entities/local governments		T/A	
18	3	Utilize national marketing to promote the eight-county Meramec Region.	2013-2018	ED entities		T/A and project funding	
19	4	Maintain a highly competitive posture in economic development efforts in order to retain and expand existing businesses and attract new businesses.	2013-2018	ED entities		T/A and project funding	

Objective 5: Encourage Job Development							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
20	1	Promote available economic opportunities for young people in order to retain their talents within the region and encourage young people to return talents to the region.	2013-2018	ED entities Universities / Tech Schools		T/A and project funding	
21	2	Encourage employment opportunities for both the highly skilled and the relatively unskilled segments of the region's population, and encourage employment opportunities to offset the loss of jobs caused by declining industries.	2013-2018	ED entities		T/A and project funding	
22	3	Promote the use of business incubators to assist local entrepreneurs in starting new businesses.	2013-2018	MRPC/ED entities		T/A and project funding	
23	4	Support expansion of higher educational opportunities and existing vocational and technical educational programs to improve the skills of the region's labor force.	2013-2018	MRPC/local governments/ED entities/post-secondary education		T/A and project funding	

Objective 6: Address Infrastructure Needs							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
24	1	Consider existing and potential utility needs, water/ waste water requirements and solid waste management, as well as transportation facilities, in planning for industrial development.	2013-2018	Local governments /MRPC/ED entities Solid Waste Districts		T/A and project funding	
25	2	Assist communities in obtaining needed infrastructure for existing/new businesses.	2013-2018	MRPC/Local governments/state and federal funders		T/A and project funding	

Objective 7: Promote Quality Education							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
26	1	Increase awareness of the importance of quality schools and educational institutions to successful economic development.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities		T/A and project funding	
27	2	Address the “disconnect” between the schools and business/industry.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
28	3	Address the need for improved basic/early education.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
29	4	Address the need for math/communication skills.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
30	5	Address the need for mentors/activities for students.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
31	6	Encourage job readiness training (writing resumes and applications and interview preparation)	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
32	7	Provide information on grants for education/training.	2013-2018	MRPC/state and federal funders			
33	8	Consider changes in school structure.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			
34	9	Have a strong and organized legislative voice in informing the legislatures about educational needs. Create awareness among teachers, schools, associations, unions about the P-20 efforts.	2013-2018	Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities			

Goal II: Promote Tourism/Agritourism through development of a comprehensive plan that will increase Tourism/Agritourism and will include measurable goals. This can be done through coordination and cooperation, resource identification, information sharing, education, marketing, financial and technical assistance, and legislative involvement.

Objective 1: Coordination and cooperation

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
35	1	Work with existing resources to promote tourism/agritourism across the region. (Examples: Ozark Heritage Tourism, Pulaski County Tourism, Missouri Wine Council, Rural Missouri Magazine, River Hills Traveler, Chambers of Commerce, University of Missouri Extension, 4-H, FFA, Route 66, and MO2DO.gov)	2013-2018	Tourism/agri-tourism groups/MRPC		T/A and project funding	

Objective 2: Resource Identification

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
36	1	Complete SWOT analysis to determine tourism assets and gaps available in the region. Create an inventory of all marketable items.	2013-2018	MRPC/Tourism and agri-tourism groups		T/A and project funding	

Objective 3: Information Sharing

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
37	1	Set goals for increasing measurable tourism in the region.	2013-2018	MRPC/Tourism and agri-tourism groups		T/A	

Objective 4: Education							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
38	1	Promote agriculture education to bridge the rural/urban gap.	2013-2018	Local/state educators			
39	2	Improve the quality of tourism/agritourism in the region through training of customer service employees at motels, restaurants, gas stations etc.	2013-2018	Local/state educators; workforce development			

Objective 5: Marketing							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
40	1	Establish a tourism/agritourism marketing committee.	2013-2018	Tourism/agri-tourism groups/MRPC		T/A and project funding	
41	2	Identify synergies within the clusters and work toward "Brand Identification" for the region.	2013-2018	Tourism/agri-tourism groups/MRPC		T/A and project funding	
42	3	Promote agriculture as a family affair, reconnecting to family roots.	2013-2018	Tourism/agri-tourism groups/MRPC		T/A and project funding	

Objective 6: Financial and Technical Assistance							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
43	1	Consider a tourism tax and investigate funding resources at federal, state and local levels.	2013-2018	Local governments		T/A	

Objective 7: Legislative Involvement							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
44	1	Be aware of legislative issues that affect tourism/agritourism and disseminate this information to stakeholders.	2013-2018	MRPC		T/A	

Goal III: Develop human resources and increase human services through improved educational, social and health services, employment opportunities, and assistance to children, elderly, persons with disabilities and those moving toward self-sufficiency.

Objective 1: Improve Health Care and Health Services							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
45	1	Encourage the availability and accessibility of adequate health care services at a reasonable cost and encourage the utilization of both public and private resources to ensure accessibility to comprehensive and integrated health services.	2013-2018	Local Health Dept./health care providers/MRPC		T/A and project funding	
46	2	Encourage the development of public health programs, including adequate mental health services throughout the region.	2013-2018	Local Health Dept., health care providers/MRPC		T/A and project funding	
47	3	Encourage consumer and elected official input into health care programs.	2013-2018	Local Health Dept., health care providers, MRPC, consumers			
48	4	Encourage the continued development of home health care programs and services.	2013-2018	Local Health Dept. health care providers MRPC, consumers			
49	5	Encourage local school boards to employ trained nurses.	2013-2018	Local Health Dept., health care providers, MRPC, schools			
50	6	Encourage recreational and physical fitness programs for all persons in the region, including the very young and the elderly.	2013-2018	Local Health Dept. health care providers, agencies that serve youth/ elderly, MRPC, schools			
51	7	Encourage the development of public and private referral groups working with the problems of drug abuse and alcoholism.	2013-2018	Local Health Dept., health care providers, MRPC, local law enforcement			
52	8	Encourage the expansion of the use of licensed paraprofessionals in health and health-related social service fields.	2013-2018	Local Health Dept., health care providers			
53	9	Support an incentive program to encourage medical doctors to practice in rural areas.	2013-2018	Local elected officials, state & federal legislators, funders, local health dept. and health care providers		T/A	
54	10	Encourage the provision of medical assistance to those persons who are unable to afford it.	2013-2018	Local elected officials, state & federal legislators, local health depts. and health care providers		T/A	

Objective 2: Encourage Employment							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
55	1	Encourage and support a variety of economic development activities in the region.	2013-2018	MRPC/ED entities		T/A and project funding	
56	2	Strive to eliminate discrimination in employment opportunities.	2013-2018	Employers/legislators			
57	3	Encourage employment opportunities for the elderly.	2013-2018	Agencies serving the elderly/employers/ED entities			
58	4	Support vocational rehabilitation programs to provide gainful employment opportunities for all people within the region.	2013-2018	Vocational Rehabilitation and Employment Services/employers/ED entities			
59	5	Encourage efforts to provide welfare recipients with employment opportunities rather than financial aid.	2013-2018	Employers/social service agencies/legislators			
60	6	Encourage an increase in career programs for youth, including work-based experiences.	2013-2018	Education/Workforce Development/MRPC/employers			

Objective 3: Assist the Disabled							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
61	1	Support programs for persons with mental and physical disabilities including education, recreation, and gainful employment.	2013-2018	Agencies serving disabled/education/employers/MRPC			
62	2	Encourage compliance with regulations pertaining to persons with disabilities in federally funded programs in terms of facility accessibility and nondiscrimination in both public and private facilities.	2013-2018	Agencies serving disabled/local governments			
63	3	Increase awareness of problems and needs of persons with mental and physical disabilities.	2013-2018	Agencies serving disabled/local governments/MRPC			

Objective 4: Offer Public Assistance and Promote Self Sufficiency							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
64	1	Encourage programs and personalized assistance that will enable recipients of public assistance to become self-supporting.	2013-2018	Social service agencies/FSS			
65	2	Encourage the establishment of child development centers that enable children of working mothers to have the advantages of supervision and cultural enrichment during their formative years.	2013-2018	Social service agencies/MRPC/state and federal funders			
66	3	Encourage the development of programs to help supplement the incomes of families in need of temporary financial assistance.	2013-2018	Funding agencies/legislators/social service agencies			
67	4	Encourage low-income and minority groups to participate in the development of programs and policies that will strengthen their economy and to make it easier for them to attain their educational and cultural goals.	2013-2018	Social service agencies/MCEC			
68	5	Encourage the provision of nutrition-education programs.	2013-2018	Schools/MRPF/MFH			
69	6	Encourage transportation programs for persons needing alternative modes of transit (carpools, donated cars, subsidized rides) to and from work.	2013-2018	State and federal funders/local transportation providers/MRPC			

Objective 5: Coordinate Services							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
70	1	To eliminate duplication & minimize administrative costs, encourage the coordination of activities & the expansion of coordinated efforts.	2013-2018	MRPC/local governments, State and Federal agencies			
71	2	Encourage the coordination of the efforts of neighborhood groups, law enforcement agencies, and the health and social welfare agencies.	2013-2018	MRPC, local governments, local law enforcement, health and social welfare agencies			
72	3	Review and comment on requests for additional federal funds and programs to meet the identified needs of the people.	2013-2018				

Objective 6: Encourage Education							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
73	1	Provide information to educational facilities on skills needed for the regional job market.	2013-2018	MRPC/ED entities Tech Schools			
74	2	Encourage local industries and businesses to coordinate with local educational institutions.	2013-2018	MRPC/schools/industries			

Goal IV: Improve the physical environment by conserving and developing natural resources, improving community facilities and enhancing community appearance. Encourage community planning in the region and work toward quality living conditions for all residents.

Objective 1: Conserve and Develop Natural Resources							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
75	1	Promote orderly and efficient development; the development of plans and policies to ensure that potential environmental problems are dealt with; and compliance with various federal, state and local quality controls.	2013-2018	State and federal agencies/MRPC/local governments		T/A	
76	2	Promote energy planning and conservation.	2013-2018	State and federal agencies/MRPC/local governments and environmental agencies			
77	3	Encourage resource conservation.	2013-2018	State and federal agencies/MRPC/local governments and environmental agencies			
78	4	Promote pollution control.	2013-2018	State and federal agencies/MRPC/local governments and environmental agencies			
79	5	Encourage communication.	2013-2018	State and federal agencies/MRPC/local governments and environmental agencies			

Objective 2: Update the Regional Plan for Solid Waste Management that meets State and Federal Legislation and Regulations.							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
80	1	Administer a plan to meet the guidelines in the state's solid waste management.	2013-2018	ORSWMD/DNR Local Government			
81	2	Work with communities to develop recycling projects and markets for recycled products.	2013-2018	ORSWMD/DNR Local Government			
82	3	Develop educational programs for communities to present to their residents regarding the need to reduce waste and re-use materials.	2013-2018	ORSWMD/DNR/local governments			

Objective 3: Improve Community Facilities							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
83	1	Ensure the opportunity for modern sewage and water facilities to as many residents as economically feasible.	2013-2018	MRPC/local governments/state and federal funders		T/A and project funding	
84	2	Promote the creation of a park and recreation system that includes a complete range of facilities required to effectively serve a population with varied characteristics, needs and interests.	2013-2018	Local governments/MRPC			
85	3	Promote the development of senior citizen centers, child care centers and other community facilities to serve special segments of the population.	2013-2018	MRPC/local governments/state and federal funders			

Objective 4: Enhance Community Appearance							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
86	1	Encourage the use of a wide variety of mechanisms to acquire land for open space uses, including land purchase, dedication of easements through subdivision regulations, cluster and planned-unit development, and land trusts.	2013-2018	Local governments			

Goal V: Continue to improve/modernize local governments through administration/management, community planning, emergency management, law enforcement and fire protection and hazardous materials response planning.

Objective 1: Support Administration of Local Government

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
87	1	Provide specialized services to local governments through cooperative programs, including joint purchasing program and surplus purchasing through the state.	2013-2018	MRPC		T/A	
88	2	Help ensure the availability of trained administrative, management and professional personnel to local governments and encourage training and upgrading programs for local government employees.	2013-2018	MRPC		T/A	
89	3	Encourage the codification, maintenance and continuous updating of municipal ordinances.	2013-2018	MRPC			
90	4	Recommend development of performance- based budgeting and management tools to better equip local officials.	2013-2018	MRPC		T/A	

Objective 2: Support Emergency Management

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
91	1	Encourage the improvement of capabilities of all levels of government to cope with disasters.	2013-2018	MRPC, SEMA and DHS			
92	2	Continue to update the comprehensive hazardous materials plan to protect the region.	2013-2018	MRPC and Local Government			
93	3	Encourage local participation in the designation of flood-prone areas and the adoption of flood plain regulations.	2013-2018	MRPC, SEMA and FEMA			
94	4	Urge the adoption of ordinances and codes prohibiting the use of hazardous materials in home construction.	2013-2018	Local governments			
95	5	Research funding opportunities and provide the information to the communities and counties.	2013-2018	Local governments			

Objective 3: Support Law Enforcement							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
96	1	Encourage crime prevention programs, such as neighborhood watch.	2013-2018	MRPC/local law enforcement agencies			
97	2	Encourage the consolidation of police, equipment, personnel, administration and detention whenever possible.	2013-2018	MRPC/local governments/law enforcement			
98	3	Encourage the consolidation of communications and the implementation of a 911 emergency telephone system and rural addressing.	2013-2018	MRPC/local governments/law enforcement			
99	4	Work toward communication system inner-operability for law enforcement and emergency management.	2013-2018	MRPC/local governments/law enforcement			
100	5	Research funding opportunities and provide the information to the communities and counties.	2013-2018	MRPC/local governments/law enforcement			

Objective 4: Support Fire Prevention and Hazardous Materials Response Planning							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
101	1	Encourage the improvement and training of fire department personnel by encouraging training for firefighters and other emergency response personnel.	2013-2018	MRPC/local governments MREPC, DHS, SEMA, MERC and DPS			
102	2	Encourage the development of rural fire protection districts and/or associations.	2013-2018	Local governments			
103	3	Encourage an increase in local efforts in regard to fire prevention and hazardous materials response through the provision of more information to local fire officials on how various fire prevention methods can help save lives and reduce injuries and property loss.	2013-2018	MRPC/local governments MREPC, DPS, MERC and SEMA			
104	4	Encourage legislation requiring reimbursement for hazardous materials clean-up, storage and disposal.	2013-2018	MRPC/local governments/law enforcement			
105	5	Research funding opportunities and provide and information to the communities and counties.	2013-2018	MRPC/local governments/law enforcement			

Goal VI: Maintain, improve and diversify the transportation system by working with local governments and MoDOT in planning and research, promoting improvements, maintenance and new construction of roads, bridges and highways, encouraging all modes of transportation and addressing regulatory issues.

Objective 1: Provide safe, efficient and environmentally safe movement of goods, people and services through and around the Meramec Region.

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
106	1	Identify policies to make more efficient use of the existing transportation system to accommodate current and future travel demands, and specify facilities which should function as part of the integrated transportation system.	2013-2018	MRPC/local government/TAC/Mo DOT			
107	2	Maintain and improve road, bridge and highway systems. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan, including corridor improvements for Hwy 50 and Hwy 63.	2013-2018	MRPC/local government/TAC/Mo DOT			
108	3	Improve safety in transportation systems. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan.	2013-2018	MRPC/local government/TAC/Mo DOT			

Objective 2: Develop a coordinated and comprehensive multimodal transportation system.

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
109	1	Encourage alternate forms of transportation to the automobile, including bicycle, pedestrian, public transit, air travel, rail, barge and other modes. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan.	2013-2018	MRPC/local government/TAC/Mo DOT			

Objective 3: Ensure the orderly development of the region's cities and counties and connectivity within and outside the region.							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
110	1	Integrate local transportation plans into a regional plan, coordinating existing public land use and development plans.	2013-2018	MRPC/local government/TAC/Mo DOT		T/A	

Objective 4: Continue being involved in the regional planning effort with MoDOT in the statewide priorities and projects of the region.							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
111	1	Encourage development of statewide corridors serving the region.	2013-2018	MRPC/local government/TAC/Mo DOT			

Objective 5: Promote and encourage public involvement in local and statewide transportation planning.							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
112	1	Monitor legislative and regulatory issues that impact transportation	2013-2018	MRPC/local government/TAC			
113	2	Educate the citizens of the region on transportation issues and encourage their input.	2013-2018	MRPC/local government/TAC/Mo DOT			

Objective 6: Support efforts to maintain adequate funding for federal and state initiatives.							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
114	1	Keep elected officials aware of transportation needs that will benefit the region's transportation system.	2013-2018	MRPC /TAC			
115	2	Support federal initiatives that will bring additional funding to the state.	2013-2018	MRPC /TAC/local government/MoDOT			

Goal VII: Increasing housing quality and supply in the region through assessing the need; focusing on programs that increase the number of available housing and improve housing conditions; improving housing planning methods; promoting housing awareness; and addressing regulatory issues.

Objective 1: Improve Housing Conditions							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
116	1	Promote the development and implementation of policies, procedures and the mechanisms necessary to coordinate local, area-wide, state and federal housing policies, consistent with Fair Housing (EHO) HUD Goal.	2013-2018	MRPC/PHA			
117	2	Coordinate with the activities and programs of existing housing agencies in the region to eliminate duplication of effort and gaps in services.	2013-2018	MRPC/PHA			
118	3	Encourage the elimination of housing shortages, especially in LMI populations, to accommodate the anticipated increase in the region's population, where needed.	2013-2018	MRPC/PHA/state and federal funders			
119	4	Promote improvements to the region's housing quality, including owner occupied, rentals and multi-family units through the use of redevelopment, conservation and rehabilitation programs.	2013-2018	MRPC/PHA/state and federal funders			
120	5	Promote safe, sanitary and affordable living environments for everyone. Increase awareness of availability of public housing and rental subsidy programs for low-income, persons with disabilities and elderly people, if needed.	2013-2018	MRPC/PHA/state and federal funders			
121	6	Encourage new water and sewer systems and the upgrading of old systems to state requirements.	2013-2018	MRPC/state and federal funders			
122	7	Encourage the provision of financial assistance on LMI owner-occupied housing for complying with a code enforcement program.	2013-2018	State and federal funders/ local governments			

Objective 2: Improve Housing Planning Methods							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
123	1	Encourage periodic needs assessments to determine the housing and infrastructure needs.	2013-2018	MRPC			
124	2	Evaluate programs and activities to determine whether housing needs and objectives are being met.	2013-2018	MRPC/local governments			
125	3	Encourage the orderly extension of community facilities and services based upon local capital improvement plans, as determined by the needs assessment.	2013-2018	MRPC/local governments			
126	4	Support and provide for public housing agencies or authorities.	2013-2018	State and federal legislators and funders			

Objective 3: Promote Housing Awareness							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
127	1	Provide housing information to interested housing consumers, to private developers and non-profit corporations in their efforts to provide housing within the region.	2013-2018	MRPC/state and federal funders/211			
128	2	Inform and assist local governments to adjust and use building codes and effective zoning ordinances.	2013-2018	MRPC/PHA			

Objective 4: Promote Programs and Monitor Regulations							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
129	1	Support the state, federal and private programs that make low-interest home improvement and rehabilitation loans and grants and infrastructure loans and grants.	2013-2018	Local Government			
130	2	Encourage that no person is denied access to a housing unit of his choice on the basis of race, color, religion, origin, sex, age, disability, lifestyle, family status or income.	2013-2018	Local Government / PHA			

Goal VIII: Promote community involvement and communication through administrative and management methods, cooperation, coordination of local, state and federal programs, problem solving and encouragement of citizen participation and volunteerism.

Objective 1: Promote Community Involvement							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
131	1	Review and update regularly the commission's goals and objectives and evaluate their effectiveness.	2013-2018	MRPC			
132	2	Encourage the improvement of administrative and management capabilities and skills available to local governments.	2013-2018	MRPC			
133	3	Foster cooperation between the various units of government in order to develop procedures that enable local governments to respond to multi-jurisdictional problems.	2013-2018	MRPC			
134	4	Investigate the possibility of coordinating the support services required to prepare base maps, plat maps, charts, technical drawings and statistical analysis for local governments where needed.	2013-2018	MRPC			
135	5	Assist local units of government in their planning efforts.	2013-2018	MRPC			
136	6	Provide units of government with an opportunity to participate in the decision-making process, and plan and coordinate specific activities to meet local needs.	2013-2018	MRPC			
137	7	Provide a process for coordinating local, regional, state and federal development objectives and policies in order to maximize benefits obtained, and to reduce, where possible, costs, duplication and conflicts.	2013-2018	MRPC			
138	8	Encourage citizen participation, involvement and volunteerism.	2013-2018	MRPC			

Objective 2: Promote Communication							
Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
139	1	Provide a clearinghouse of information for local officials to consider, investigate, take action upon and report on specific matters of interest to member local governments.	2013-2018	MRPC			

Goal IX: To build/improve the region's infrastructure to serve the current and future needs of its citizens, businesses and industry.

Objective 1: Assess Infrastructure and Options for Improvement

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
140	1	Conduct planning sessions/needs assessments to identify/prioritize needs.	2013-2018	MRPC/local governments			
141	2	Assist member communities in accessing funding through grant-writing assistance.	2013-2018	MRPC/local governments			

Objective 2: Build/Improve Infrastructure

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
142	1	Provide grant administration/project management for member governments.	2013-2018	MRPC			
143	2	Assist with the development of water/sewer districts in the region.	2013-2018	MRPC			
144	3	Promote broadband internet/DSL, in communities.	2013-2018	MRPC			

Objective 3: Provide and Share Information

Number	Item Number	Project/Program	Proposed Timeframe	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
145	1	Provide member governments with current information about available funding.	2013-2018	MRPC			
146	2	Provide workshops and seminars on state and federal funding sources.	2013-2018	MRPC			
147	3	Monitor regulations and legislation and keep communities informed.	2013-2018	MRPC			

Crawford County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
2	Improve mental health facilities	2007-2012	MRPC, state		TA	
2	Planned retirement communities	2007-2012	Local organizations, local government, private sector			
2	Training on "How to get/keep a job."	2007-2012	Local and regional organizations			
5	Improvements to Hwy. 19	2007-2012	MRPC, MoDOT			
5	Passenger rail	2007-2012	MRPC, MoDOT			
5	Improved fire protection	2010-2012	MRPC, state		TA	

Dent County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Improve broadband accessibility	2013-2018	MRPC, local government, state, federal		TA, Infrastructure funding	
1	Improve opportunities for education, including: vocational/technical and higher education	2013-2018	Local organizations, local government, state, federal			
1	Assess and market local workforce and business climate	2013-2018	Local government, state government			
2	Development and marketing of area as a tourist destination vs. just a pass-through	2013-2018	Local organizations, local government			
3	Expand number of medical service providers and available services	2013-2018	Local organizations, local government, state, federal			
4	Development or reorganization of county fairground facility	2013-2018	Local organizations, local government			
4	Development or reorganization of community recreational center	2013-2018	Local organizations, local government			
4	Development of opportunities for physical activity	2013-2018	Local organizations, local government			
5	Expand capacity for county jail	2013-2018	Local government			
6	Public transportation	2013-2018	Local government, MRPC, state government			
6	Pursue improved access to I-44 (e.g. extension of 72 to I-44, etc.)	2013-2018	MRPC, local government, state, federal			
6	Improve/upgrade/replace transportation infrastructure using innovative funding options not tied to traditional diminishing funding sources	2013-2018	MRPC, local government, state, federal		TA, Infrastructure funding	
7	Development of housing alternatives for the elderly	2013-2018	Local organizations, local government, state, federal			
8	Expand recycling programs	2013-2018	Local government, MRPC, local organizations			

Gasconade County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Obtain more workers	2007-2012	Local organizations, local government, MRPC		TA	
1	Address declining sales tax revenue	2007-2012	Local organizations, local government, MRPC		TA, Infrastructure funding	
1	More industrial sites	2007-2012	Local organizations, local government, MRPC		TA, Infrastructure funding	
2	Attract young doctors	2007-2012	Local organizations, local government			
2	New jail	2007-2012	Local government			
2	Leadership development	2007-2012	Local organizations, local government, MRPC		TA	
8	Better access to funding for public projects	2007-2012	MRPC, local, state, federal		TA	

Maries County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Decrease regulations on retail businesses	2007-2012	Local government			
1	Attract new and assist existing businesses	2013-2018	Local organizations, local government, MRPC		TA, Infrastructure funding	
1	*City of Vienna – Develop Industrial Park; including roadway improvements to Hwy V, electric and lighting	2013-2018	Local government, MRPC, MoDOT			
5	Improvements to Hwys 63, 42, 68 and 28	2013-2018	Local government, MRPC, MoDOT			
2	*City of Vienna - Efforts to keep graduates in area	2013-2018	Local government			
8	*City of Vienna - Curb and guttering of streets	2013-2018	Local government, MRPC, state		In process	
8	*City of Vienna - Sidewalk improvements	2013-2018	Local government, MRPC, state			

Maries County Continued

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
8	*City of Vienna – Complete sewer upgrades to sewer system to comply with new DNR regulations	2013-2018	Local government, MRPC, state			
8	*City of Vienna – Improve street lighting	2013-2018	Local government, MRPC, state			
8	*City of Vienna - Improve appearance of courthouse square	2013-2018	Local government, local organizations			
3	*City of Vienna - Recycling facilities	2007-2012	Local government, MRPC, Ozark Rivers Solid Waste Management Dist., state			

Osage County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Develop local Chamber	2007-2012	Local government, private businesses			
2	Improved ambulance service	2007-2012	Local government			
3	Waste disposal mechanism	2007-2012	Local government			
4	Involvement in state/regional organizations	2007-2012	Local government, MRPC			
4	City/county leaders to meet regularly	2007-2012	Local government, MRPC			

Phelps County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Convention/banquet center	2013-2018	Local organizations, local government, MRPC		TA, Infrastructure funding	
1	Encourage/support Ft. Wood Research Complex	2013-2018	Local organizations, local government, MRPC, state government, university			
1	Hwy 63 Bypass and 5 th Interchange	2013-2018	MRPC, local government, state, federal			
1	I-44 Outer Road connection from Hwy V to Hwy 63	2013-2018	MRPC, local government, state, federal			
1	Support the development of the MS&T Innovation Research Park	2013-2018	Local organizations, local government, MRPC, state government, university			
1	Work to extend Highway 72 to Interstate 44	2013-2018	MRPC, local government, state, federal			
1	Support the development of small business incubator at the HyPoint Industrial Park	2013-2018	MRPC, local government, state, federal			
1	Develop the HyPoint Industrial Park by adding infrastructure to improve newly required land	2013-2018	MRPC, local government, state, federal		Infrastructure funding	
1	Develop the Meade property for an industrial park	2013-2018	MRPC, local government, state, federal		Infrastructure funding	
1	Marketing of Rolla National Airport, Industrial and Technology Research Park	2013-2018	Local government, MRPC, State, EDA, RREC		EDA grant received	
2	County-wide trash pickup	2013-2018	Local government, MRPC			
3	Emergency preparedness training/system	2013-2018	Local government			
4	More animal control	2013-2018	Local government			
5	Public transportation	2013-2018	Local government, MRPC, state government			

Pulaski County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Need venture capitalists	2007-2012	Local organizations, local government			
1	Need industrial incentives	2007-2012	Local organizations, local government			
1	Need to improve first impressions	2007-2012	Local organizations, local government			
1	Need to diversity economy	2007-2012	MRPC, local, federal		TA	
1	Need more commercial space	2007-2012	Local organizations, local government			
8	Need more fire hydrants	2007-2012	MRPC, local government, state, federal		TA	
5	**Improve/maintain local roads	2007-2012	Local government, MRPC			

** Need per Chamber of Commerce survey per Daily Guide 12/19/07

Washington County

Goal	Project/Program	Proposed Implementation	Responsible Parties/Groups	# of Potential Jobs	Assistance Needed from EDD/EDA	Included in Scope of Work
1	Potosi – Wastewater Treatment Plant Upgrade	2013-2018	MRPC, local government, state, federal		Infrastructure funding	
1	Potosi – Natural Gas Expansion	2013-2018	MRPC, local government, state, federal		Infrastructure funding	
2	Need to keep kids in school	2013-2018	Schools, local government			
6	Potosi – Sidewalk Improvements	2013-2018	MRPC, local government, state, federal			
6	Need building sites	2007-2012	Local organizations, local government, MRPC		TA, Infrastructure funding	