Meramec Regional

Planning Commission

Mission

The mission of MRPC is to enhance the quality of life for residents of the Meramec Region. In pursuit of this mission, MPRC will bring about results in these areas:

Cleaner, healthier and safer communities,

Greater socio-economic and cultural wealth through community and economic development, and

A stronger, unified voice in the legislative process.

Meramec Regional Planning Commission

**Comprehensive Economic Development Strategy**

**REGIONAL GOALS AND OBJECTIVES**

Each county’s original strategic plan was completed in county meetings held in 2000-02. Counties were contacted again in 2007 to determine if any changes in the original plans were needed. Pulaski county needs were obtained from a series of meetings held in the county in late 2006. All needs were examined to determine if commonalities existed among the priority issues identified by each. These priority issues served as guides for determining the regional goals and objectives needed to meet the needs of the region. The resulting eight priority issues were then used to compile the regional action plan.

**Goal I.**

PROMOTE ECONOMIC DEVELOPMENT THROUGH COORDINATION AND COOPERATION, MARKETING, INFORMATION SHARING, JOB DEVELOPMENT, FINANCIAL AND TECHNICAL ASSISTANCE, INFRASTRUCTURE DEVELOPMENT AND QUALITY EDUCATION.

Objective 1: COORDINATE AND COOPERATE

* Assist local entities in coordinating and setting local economic development priorities.
1. Regional ED Plan (map)
* Consider ED clusters
1. More funding for MRPC
2. Meet annually with commissions to review plan
3. Workshops on planning (on-going)
4. Communications with other entities
* Workforce investment board, etc.
* Help establish and provide support for industrial planning and development organizations, and assist these organizations (industrial development authorities and corporations, chambers of commerce, financial institutions, and other business development groups and organizations) with the attraction of new industry as well as the expansion of existing industry.
1. Share information on topics
* Speaker’s group
* Designated person
1. Resource Guide
* Encourage the use of local initiatives and both public and private funds to assist local business expansion.
1. Network of resources
* Funding information
* What is provided
1. Grant alerts
* Members only website
* Expand to local business
* Identify problems that may hamper local efforts to promote new and assist existing economic development, and facilitate solutions to problems, laws or legislative regulations that may hinder development. Examples: storm water and sewage regulations.
1. Make legislators aware of impact
* Local
* State
* Federal
1. Weigh-in on specific issues as needed
* Encourage local government officials to coordinate and cooperate with the private sector in addressing and meeting local needs.
1. Encourage Private Sector Representation on ED Boards (IDA, EEZ, TIF etc…)
* Consider ED clusters
1. Update communities on policy and regulation changes as they occur.
2. Inform communities on best practices for public and private coordination.
3. Encourage coordination between the different boards in the community and region.
* Multifaceted representation
* Promote federal and state public works programs to stimulate economic growth.
1. Sharing successes in utilizing federal and state programs.
2. Educate leadership periodically on federal and state programs.
3. Partner with Workforce Investment to share information.
4. Inform the public on federal and state successes and benefits.
* Support funding for community economic developers.
1. Support legislation supporting funding for EDs (such as REAP).
2. Notification to support budgeting for ED’s.
3. Share funding mechanisms for ED’s.
* Sales Tax
* License Office
* Tipping Fees
* CID (Community Investment Development)
1. Task force to study and develop mechanisms for funding ED’s.
2. Encourage city/county governments funding partnerships for ED
* Support entrepreneurship.
1. Encourage / support the development of business incubators.
2. Educate public / potential businesses about resources such as University and SBDCs.
3. Encourage / seek creative finance tools and educate entrepreneurs on these resources.
4. Assist, support or develop entrepreneur mentorship.
* Publish internet sites – for example MO Source Link
1. Support the city / county to make it easier on business start-up requirements
* Fees, permits etc…
1. Educate and provide assistance on requirements at the local, state and federal levels.
* Educate elected city officials.

Objective 2: OFFER FINANCIAL ASSISTANCE

* Encourage ample availability of loans and stimulate additional private investment.
1. Encourage banks to use loans.
2. Have a better outreach on existing programs.
3. Create a formal education tool to convey benefits to the banks.
4. Continue to explore bank CDC that would create an investment tool.
5. Investigate other matching fund options, including foundations.
6. Continue to explore the option of an angel fund (equity side) and venture capital.
* Encourage the use of financial assistance available to expand industries and to ensure the availability of suitable sites and public facilities for such expansion.
1. Make sure we are investigating all available resources.
2. Use MLI – get information onto the site.
3. Be aware of all state resources.
* Support other financial assistance to businesses such as a DED low or no interest loan.
1. DED Low interest business loans for 5 employees or less
2. State/Federal fixed rate loans for expansion or refinancing
3. State Treasures’ Office – MO Link Deposit Program – 5 year low interest.
4. USDA Guaranteed Loan Program for businesses
5. Encourage local banks to use Federal Home Loan Bank to take advantage of FHLB on residential loans to assist with having more business opportunities
6. MO Customized Training Program – administered through Workforce Development and local community colleges – reimbursement of dollars spent on training.
7. EEZ Tax Credits – not loans but is a savings, Quality Jobs Program

Work Opportunity (fed) Tax Credit

1. Manufacturers Sales Tax Exemption (IRS form 140)

Objective 3: HELP EXISTING INDUSTRY

* Encourage the expansion of existing industry.
1. Work with communities on grants/loans for infrastructure to secure industries
2. State elected officials notification of state regulations for businesses and how it affects business expansion
3. Promote International Economic Dev. Council (IEDC) principals of industrial retention and expansion.
4. Offer discounted utilities / tax rates / manufacturers sales tax exemption
5. Educate existing businesses on opportunities and incentives
6. Encourage/support federal income tax reduction for corporations –which would encourage corporations to come back or stay in U.S.
* Support agricultural research in order to improve and expand the agricultural base of the region.
1. ‘Know your Farmers’ buy more locally
2. Support feasibility studies for farmer’s market/local grown
3. Niche markets – encourage research to area markets
4. Support Feasibility studies for research for Agra-tourism
5. Research for agricultural waste products to generate energy
6. Encourage or support increasing the number of Agricultural teachers in local schools.
7. Encourage or support inclusion of agricultural classes in local school systems focusing on business/research and technology
8. Encourage bio mass feasibility studies.
* Explore potential new national and international markets for the region's manufactured and agricultural products, especially timber resources.
	+ 1. Consider power generating opportunities for waste, especially wood by-products.
		2. Explore best practices world-wide i.e.: Germany
		3. Explore ‘grow native’ opportunities
* Provide workshops and seminars on new state and federal regulations affecting businesses.
1. Make workshops webinar, in some cases.
2. Coordinate and/or increase awareness of MEC opportunities.
3. Coordinate with MO Chamber of Commerce on latest regulations.

Objective 4: ATTRACT NEW INDUSTRY TO THE REGION

* Collect and analyze data that promotes the region as an attractive site for new business and place to live.

1. Analyze the requirements of industrial groups and target marketing efforts toward those specific industries most likely to be attracted to the Meramec Region.

2. Identify the transportation, internet broad band, cultural and recreational facilities available within the region and emphasize these facilities in promoting new economic development.

* Concentrate efforts to attract new industries which have a long‑term growth potential and higher earning potential.
1. Attend trade shows of targeted industries
2. Consider what targeted industries should be:
	1. green industries
	2. health-related / health care
3. Make connection with Missouri Partnership
4. Analyze who is supplying local companies regionally:
	1. what is being sub-contracted
5. Consider value-added to existing companies
* Utilize national marketing to promote the eight-county Meramec Region.
1. Trade Shows
2. Missouri Partnership
3. Web Development / presence
4. MO Location 1
5. Help communities understand certified site programs
6. Promote skilled labor force
7. Paid advertising targeting trade journals.
* Maintain a highly competitive posture in economic development efforts in order to retain and expand existing businesses and attract new businesses.
1. Educate existing business on economic development incentives
2. Promote quality of life aspects of the region
3. Survey existing businesses to determine suppliers / vendors
4. Encourage the state to become more aggressive in its incentives to attract out-of-state companies. (Constitutionally prohibited to build or equip buildings for private companies.)

Objective 5: ENCOURAGE JOB DEVELOPMENT

* Promote available economic opportunities for young people in order to retain their talents within the region and encourage young people to return talents to the region.
1. Identify skill needs and work with schools and college to meet training needs.
2. Promote high technology businesses
3. Promote life skill trainings – consider incentives to encourage students (Belle used computer for successful class completion)
4. Create a YELL program – young leadership program – develop professionally; leadership opportunity (Leadership NW MO is an example)
* Encourage employment opportunities for both the highly skilled and the relatively unskilled segments of the region's population, and encourage employment opportunities to offset the loss of jobs caused by declining industries.
1. Look at skill sets needed for mid-level job growth by talking with private sector employers.
2. Consider workshops and training for all aspects of entrepreneurship (Washington County – has the Jump Start $5000 grants for viable programs)
3. Encourage computer literacy (Microsoft Word/Excel basic skills) - Expand on workforce Development efforts.
* Promote the use of business incubators to assist local entrepreneurs in starting new businesses.
1. Facilitate the formation of an inventor/ entrepreneur club(s) – offer resources and networking (Phelps/Pulaski/Laclede RCGA launching effort).
2. Form an ag-cooperative/consortium to provide technical information to produce consistent quality product
3. Support the designation of a university center at Missouri Science and Technology to further assist entrepreneurs.
* Support expansion of higher educational opportunities and existing vocational and technical educational programs to improve the skills of the region's labor force.
1. Ensure that programs focus on available career fields where current and future jobs are available
2. Ensure that there are training programs to assist residents in adjusting to current mid-level employment demands including self-employment

Objective 6: ADDRESS INFRASTRUCTURE NEEDS

* Consider existing and potential utility needs water/ waste water requirements and sold waste management, as well as transportation facilities, in planning for industrial development.
1. Broadband capabilities need expanded statewide.
2. 4-laning of Hwy 63 & Hwy 50
3. Explore regionalization of sewer / waste water treatment
4. Upgrade waterlines in small communities
5. Upgrade waste treatment facilities to meet regulations
6. Need reasonable energy costs. Need sustainable energy. Consider expansion of nuclear energy.
7. Be more proactive on energy legislation and water/ waster water legislation.
8. Support multi-modal transportation.
* Assist communities in obtaining needed infrastructure for existing/new businesses.
1. Advocate for additional loan and grant funding for infrastructure needs from EDA, USDA RD and others
2. Encourage long-range planning for infrastructure needs. Consider regional comprehensive plans. Explore grant opportunities for regional comprehensive plans. (HUDS Sustainable Communities Grant)
3. Attempt to tie transportation projects to economic development projects.
4. Communicate grant opportunities and offer grant writing services.

Objective 7: PROMOTE QUALITY EDUCATION

* Increase awareness of the importance of quality schools and educational institutions to successful economic development.
1. Support the regional P-20 group.
2. Educators need to be made aware of the importance of economic development and the process.
3. Encourage schools and businesses to participate in the P-20.
4. Educate the public through media campaign awareness.
5. Educate people to be entrepreneurs so there are businesses to create jobs and employ others.
6. Emphasis the ‘soft skills’ in education.
7. Start the ‘soft skills’ at the primary levels.
8. Re-emphasis the importance of basic education skills at all levels (reading, writing and math – put learning back in the classroom).
9. Build a bridge between educators and the economic development community.
* Address the “disconnect” between the schools and business/industry.
1. P-20 effort will result in strong and innovative collaborative efforts between businesses and schools.
2. Have business leaders and industry professionals be actively involved in P-20 efforts
3. Organize and contact business leaders about speaking at schools.
4. Integrate business professionals into the classrooms.
5. Consider incentives to encourage business participation
6. Have students and teachers serve internships in business and industries.
7. Ensure that 95% of the students are college or career ready and fully prepared for success.
8. Establish relationships with businesses, schools and governments to talk about preparing students for the workforce.
9. Consider advisory boards to review curriculum, books, equipment, etc. as done with technical schools and colleges.
10. Consider putting attendance rates and test scores on high school transcripts.
11. Provide school assemblies to focus on importance of education and job readiness
12. A+ Advisory Board and Mentoring Program
13. Have business employees come in for a full day and talk to the students not just the business leaders
14. Teach things like critical thinking and problem solving / share skills needed and types of opportunities - how skills have changed and how they have adapted or changed. (Businesses evolve over time) learn to be adaptable
* Address the need for improved basic/early education.
1. Need for strong, early childhood education programs.
2. Consider formation of a Preschool Advisory Group for South Central Missouri.
3. Improve the quality and availability of early childhood education through increased subsidies to parents and incentives to business.
4. Consider formation of a Preschool Advisory Group for South Central Missouri.
* Address math/communication skills.

1. Identify essential outcomes, with an emphasis in basic skills. Prioritize what skills are most important at each level.

2. Need to form a Teacher Preparation Program at the college level which focuses on how to teach and how NOT to teach.

3. Continuation of using basic skills across all levels in all subject matters.

* Address the need for mentors/activities for students.

1. Partner with civic groups and organizations for mentors

2. Employers need to become involved earlier (8th grade). Employers need to communicate job needs and expectations. Emphasize on what is critical for employees in order to get their work done and to be successful.

3. Provide meaningful job shadowing and mock interview opportunities as early as 8th grade.

* Encourage job readiness training (writing resumes and applications and interview preparation)
1. Identify skills needed for a global economy – embed this information into 8-12 grade curriculums and create a system for schools to monitor.
2. Offer an appropriately skilled, more mature labor force.
3. Use skills assessments, career exploration, expand GED options, stress computer technology skills and additional training. (for displaced workers)
4. Use public relation and communication to promote available programs.
5. Offer life skills training, mock interviews and ‘How to Dress’ information, basics of job readiness, critical thinking, manners with an emphasis on team-work and projects building. (Use as a P-20 curriculum)
6. Begin a program as school curriculum to make ‘Job readiness’ a real world experience.
7. Enlist outside professionals, human resource, graduates, etc. to provide training for job readiness. Allow Workforce Development staff to bring materials into high schools.
8. Assess skill sets of the region to attract new business to the area.
9. Job shadowing and internship opportunities for students for the older students and field trips and guest speakers for the younger students. Provide a web-based catalogue showing connection to current internships and future opportunities. Provide educators with information for guest speakers and field trips, contact information and what students will learn.
10. Professional development for teachers to help them understand what is expected from the business community and what teaching methodology can help them achieve those expectations. Provide ‘internships’ for teachers. Example: Government teacher interning with city or county officials.
11. Service learning projects among students, teachers and employers.
12. Have students create a portfolio containing resume, interviews and application. Make this a requirement through course work at high school level. This could be tied in to an incentive such as a scholarship. Eventually incorporate this into college entrance requirements.
* Provide information on grants for education/training.
1. Contact career centers concerning available grant or training options.
2. Take a regional (through MRPC) approach to acquiring grants for school districts, technical schools and colleges.
3. Establish business incubators in partnership with schools, communities, career centers patterned after EDC in St. Charles County funded with an EDA grant which combines partnership with MU Extension, SBDC, IDAs, schools, etc.
4. Begin a Fast Trac / Jump Start program which helps entrepreneurs funded through the Kaufman Foundation.
* Consider changes in school structure.
1. Consider year round school or consider changing the length of the school day to help the at-risk students to succeed.
2. Identify regional education resources and share the information.
3. Survey schools on best practices / innovative programs and share information and offer tours of facilities that have best practices.
4. Consider sharing best practices via technology (iTV) – schools need a common Educational exchange and nationwide standards.
5. Address generational poverty by continuing expanding the A+ program and by offering a mentoring program. Program has changed requirements so it focused more on the higher education students.
6. Consider summer training option for students (instead of classroom summer school)
7. Consider partnership with Workforce Development to match students with areas of interest.
8. Upgrade public infrastructure to better accommodate industry and business.
* Have a strong and organized legislative voice in informing the legislatures about educational needs. Creating awareness among teachers, schools, associations, unions about the P-20 efforts.
1. Develop partnerships with and between educators, organizations, municipalities and others (MEDC, MML, MAC, MEDFA, MNEA, MSTA, MSBA, EPA, MSPA, etc) communication and building awareness with different levels of local government – formal, regular structure for communicating issues and priorities. Establishing common goals and priorities.
2. Create a P-20 fact sheet to distribute to legislators – to promote and market the P-20, create a website and a ‘Best Practices’ data base.
3. Invite legislators to come to P-20 meetings and activities.
4. Connect ‘Best Practices’ to different districts for legislators.

**Goal II.**

PROMOTE TOURISM/AGRITOURISM THROUGH DEVELOPMENT OF A COMPREHENSIVE PLAN THAT WILL INCREASE TOURISM/AGRITOURISM AND WILL INCLUDE MEASURABLE GOALS. THIS CAN BE DONE THROUGH COORDINATION AND COOPERATION, RESOURCE IDENTIFICATION, INFORMATION SHARING, EDUCATION, MARKETING, FINANCIAL AND TECHNICAL ASSISTANCE, AND LEGISLATIVE INVOLVEMENT.

Objective 1: Coordination and Cooperation

1. Work with existing resources to promote tourism/agritourism across the region. (Examples: Ozark Heritage Tourism, Pulaski County Tourism, Missouri Wine Council, Rural Missouri Magazine, River Hills Traveler, Chambers of Commerce, University of Missouri Extension, 4-H, FFA, Route 66, and MO2DO.gov)

Objective 2: RESOURCE IDENTIFICATION

1. Complete SWOT analysis to determine tourism assets and gaps available in the region. Create an inventory of all marketable items.
2. Use existing tourism/agritourism groups to asset map
3. Conduct a survey across the region with cities and counties to determine tourism/agritourism resources/needs

Objective 3: INFORMATION SHARING

1. Set goals for increasing measurable tourism in the region. Methods may include:
2. Occupancy rates
3. Attendance rates at parks, recreation areas, local fairs, festivals and carnivals, etc.
4. Track sales tax dollars
5. Traffic counts
6. Web site hits

Objective 4: EDUCATION

1. Promote agriculture education to bridge the rural/urban gap. Suggested Activities include:
2. Work with the Missouri University Extension, 4-H, FFA to determine ways to partner.
3. Research the market value of the agriculture economy and how it works
4. Use the University of Missouri Agriculture Department and Missouri Department of Agriculture as resources.
5. Improve the quality of tourism/agritourism in the region through training of customer service employees at motels, restaurants, gas stations etc.
6. Create brochures for distribution at all tourism spots or stops
7. Provide training for customer service employees through the Chambers of Commerce
8. Create a web site
9. Create a Tourism Channel for the region
10. Create a community / regional magazine
11. Promote the use of “secret shoppers”

Objective 5: MARKETING

1. Establish a tourism/agritourism marketing committee
2. Investigate hiring of a professional to gather all information together to create a marketing plan based upon identified clusters. Clusters may include the following:
3. Bring Route 66 groups together to form a consortium
4. Fort Leonard Wood
5. Parks
6. Wineries
7. Museums
8. Frisco Railroad
9. Identify synergies within the clusters and work toward “Brand Identification” for the region.
10. Promote agriculture as a family affair, reconnecting to family roots.

Objective 6: FINANCIAL AND TECHNICAL ASSISTANCE

1. Consider a tourism tax and investigate funding resources at federal, state and local levels.

Objective 7: LEGISLATIVE INVOLVEMENT

1. Be aware of legislative issues that affect tourism/agritourism and disseminate this information to stakeholders.
2. Advocate any legislative issues that promote tourism/agritourism
3. Stay connected with the Department of Agriculture and other groups that have an effect on legislative issues.

**Goal III.**

DEVELOP HUMAN RESOURCES AND INCREASE HUMAN SERVICES THROUGH INPROVED EDUCATIONAL, SOCIAL AND HEALTH SERVICES, EMPLOYMENT OPPORTUNITIES, AND ASSISTANCE TO CHILDREN, ELDERLY, PERSONS WITH DISABILITIES AND THOSE MOVING TOWARD SELF-SUFFICIENCY.

Objective 1. IMPROVE HEALTH CARE AND HEALTH SERVICES

* Encourage the availability and accessibility of adequate health care services at a reasonable cost and encourage the utilization of both public and private resources to ensure accessibility to comprehensive and integrated health services.
* Encourage the development of public health programs, including adequate mental health services throughout the region.
* Encourage consumer and elected official input into health care programs.
* Encourage the continued development of home health care programs and services.
* Encourage local school boards to employ trained nurses.
* Encourage recreational and physical fitness programs for all persons in the region, including the very young and the elderly.
* Encourage the development of public and private referral groups working with the problems of drug abuse and alcoholism.
* Encourage the expansion of the use of licensed paraprofessionals in health and health‑related social service fields.
* Support an incentive program to encourage medical doctors to practice in rural areas.
* Encourage the provision of medical assistance to those persons who are unable to afford it.

Objective 2: ENCOURAGE EMPLOYMENT

* Encourage and support a variety of economic development activities in the region.
* Strive to eliminate discrimination in employment opportunities.
* Encourage employment opportunities for the elderly.
* Support vocational rehabilitation programs to provide gainful employment opportunities for all people within the region.
* Encourage efforts to provide welfare recipients with employment opportunities rather than financial aid.
* Encourage an increase in career programs for youth, including work-based experiences.

Objective 3: ASSIST THE DISABLED

* Support programs for persons with mental and physical disabilities including education, recreation, and gainful employment.
* Encourage compliance with regulations pertaining to persons with disabilities in federally funded programs in terms of facility accessibility and nondiscrimination in both public and private facilities.
* Increase awareness of problems and needs of persons with mental and physical disabilities.

Objective 4: OFFER PUBLIC ASSISTANCE AND PROMOTE SELF-SUFFICIENCY

* Encourage programs and personalized assistance that will enable recipients of public assistance to become self‑supporting.
* Encourage the establishment of child development centers that enable children of working mothers to have the advantages of supervision and cultural enrichment during their formative years.
* Encourage the development of programs to help supplement the incomes of families in need of temporary financial assistance.
* Encourage low‑income and minority groups to participate in the development of programs and policies that will strengthen their economy and to make it easier for them to attain their educational and cultural goals.
* Encourage the provision of nutrition‑education programs.
* Encourage transportation programs for persons needing alternative modes of transit (carpools, donated cars, subsidized rides) to and from work.

Objective 5: COORDINATE SERVICES

* To eliminate duplication and minimize administrative costs, encourage the coordination of activities and the expansion of coordinated efforts.

a. Encourage identification of human resource programs having overlapping objectives and combine those programs into one uniform program for operation at the local level.

b. Encourage the development of a framework that will enable governmental units within the region to provide needed services more effectively while striving for the broadest possible coverage at the lowest per capita costs.

* Encourage the coordination of the efforts of neighborhood groups, law enforcement agencies, and the health and social welfare agencies.
* Review and comment on requests for additional federal funds and programs to meet the identified needs of the people.

Objective 6: ENCOURAGE EDUCATION

* Provide information to educational facilities on skills needed for the regional job market.
* Encourage local industries and businesses to coordinate with local educational institutions.

**Goal IV**

IMPROVE THE PHYSICAL ENVIRONMENT BY CONSERVING AND DEVELOPING

NATURAL RESOURCES, IMPROVING COMMUNITY FACILITIES AND

ENHANCING COMMUNITY APPEARANCE. ENCOURAGE COMMUNITY

PLANNING IN THE REGION AND WORK TOWARD QUALITY

CONDITIONS FOR ALL RESIDENTS.

Objective 1. CONSERVE AND DEVELOP NATURAL RESOURCES

1. Promote orderly and efficient development; the development of plans and policies to ensure that potential environmental problems are dealt with; and compliance with various federal, state and local quality controls.
	1. Encourage cooperation between regulatory agencies, local governments, and landowners.
	2. Encourage the smooth and orderly transition of land resources from rural into urban uses; in order to minimize the potential conflict between different kinds of urban land uses.
	3. Encourage the development and improvement of the region's facilities to attract industry and to allow existing industry to expand without harming the region's natural resources.
	4. Identify and preserve outstanding natural features within the region, including rare ecological and geological areas, and ensure continued public access to and enjoyment of the region's unique natural resource assets.
2. Promote energy planning and conservation.
3. Recognize all energy resources as a public trust and promote their efficient development and use through both the public and private sectors.
4. Support a balanced energy policy to ensure the availability of reliable energy supplies and the maintenance of essential public services that will not place a financial burden on the users.
5. Support and encourage the education of consumers concerning energy efficiency of new or rehabilitated buildings.
6. Support research to identify new energy sources.
7. Explore the efficiency and effectiveness of alternative power sources such as solar, biomass and wind power technology.
8. Encourage resource conservation.
	1. Maintain a balance between wildlife, the capacity of the land to sustain it, and the human population of the region.
	2. Intensify and expand efforts to protect soils from erosion and minimize potential ground water pollution.
	3. Assess the deterioration and destruction of the resource base and plan for conservation, protection and enhancement.
	4. Continue forest programs which provide protection against fire, insects and disease.
	5. Seek funds for conservation efforts.
	6. Preserve agricultural resources by continuing to educate landowners to understand soil and water conservation problems.
9. Promote pollution control.
	1. Promote the control of water pollution.
		1. Support steps to restrict the non-point discharge of pollutants into our hydrologic system.
		2. Support the enactment and enforcement of strict controls specifying the quality of the effluent which is permitted to be discharged into the region's water bodies.
	2. Continue to expand efforts, to reduce the emission of pollutants into the atmosphere.
		1. Evaluate the existing minimum air quality standards developed for the region for present and future effectiveness.
		2. Support the licensing program regulating the use of insecticides and herbicides.
	3. Support cooperation among state, federal, local and the public.
10. Encourage communication.
	1. Provide a source of information on environmental issues to local and county units of government and to citizen groups.
	2. Encourage and assist each community in defining its own environmental problems and to set its own priorities for resolving them.
	3. Encourage the effective use of the news media to increase the public's awareness of environmental problems.
	4. Help landowners understand the need for long-range planning for the management and use of soil and water resources.

Objective 2: UPDATE THE REGIONAL PLAN FOR SOLID WASTE MANAGEMENT THAT MEETS STATE AND FEDERAL LEGISLATION AND REGULATIONS

1. Administer a plan to meet the guidelines in the state's solid waste management.
2. Work with communities to develop recycling projects and markets for recycled products.
3. Develop educational programs for communities to present to their residents regarding the need to reduce waste and re-use materials.

Objective 3: IMPROVE COMMUNITY FACILITIES

1. Ensure the opportunity for modern sewage and water facilities to as many residents as economically feasible.
	1. Promote implementation of water, sewer and solid waste services.
	2. Collect and use sufficient data to provide adequate public facilities.
2. Promote the creation of a park and recreation system that includes a complete range of facilities required to effectively serve a population with varied characteristics, needs and interests.
3. Promote the development of senior citizen centers, child care centers and other community facilities to serve special segments of the population.

Objective 4: ENHANCE COMMUNITY APPEARANCE

1. Encourage the use of a wide variety of mechanisms to acquire land for open space uses, including land purchase, dedication of easements through subdivision regulations, cluster and planned-unit development, and land trusts.
	1. Encourage the use of open space as a natural boundary to housing areas and activity centers.
	2. Encourage developers to set aside land to be used exclusively for recreational purposes in newly developing residential areas.

**Goal V.**

CONTINUE TO IMPROVE/MODERNIZE LOCAL GOVERNMENTS THROUGH ADMINISTRATION/MANAGEMENT, COMMUNITY PLANNING, EMERGENCY MANAGEMENT, LAW ENFORCEMENT AND FIRE PROTECTION AND HAZARDOUS MATERIALS RESPONSE PLANNING.

Objective 1: SUPPORT ADMINISTRATION OF LOCAL GOVERNMENT

1. Provide specialized services to local governments through cooperative programs, including joint purchasing programs, and surplus purchasing through the state.
2. Help ensure the availability of trained administrative, management and professional personnel to local governments and encourage training and upgrading programs for local government employees.
	1. Suggest mandatory training for newly elected officials and council members.
	2. Research training opportunities through state and federal government and provide the information to communities and counties.
3. Encourage the codification, maintenance and continuous updating of municipal ordinances.
	1. Research funding opportunities and provide the information to the communities and counties. i.e.: Records Retention Grant
4. Recommend development of performance‑based budgeting and management tools to better equip local officials.

Objective 2: SUPPORT EMERGENCY MANAGEMENT

1. Encourage the improvement of capabilities of all levels of government to cope with disasters.
2. Continue to update the comprehensive hazardous materials plan to protect the region.
3. Encourage local participation in the designation of flood‑prone areas and the adoption of flood plain regulations.
4. Urge the adoption of ordinances and codes prohibiting the use of hazardous materials in home construction.
5. Research funding opportunities and provide the information to the communities and counties.

Objective 3: SUPPORT LAW ENFORCEMENT

1. Encourage crime prevention programs, such as neighborhood watch.
2. Encourage the consolidation of police, equipment, personnel, administration and detention whenever possible.
3. Encourage the consolidation of communications and the implementation of a 911 emergency telephone system and rural addressing.
4. Work toward communication system inner-operability for law enforcement and emergency management.
5. Research funding opportunities and provide the information to the communities and counties.

Objective 4: SUPPORT FIRE PREVENTION AND HAZARDOUS MATERIALS RESPONSE PLANNING

1. Encourage the improvement and training of fire department personnel by encouraging training for firefighters and other emergency response personnel.
2. Encourage the development of rural fire protection districts and/or associations.
3. Encourage an increase in local efforts in regard to fire prevention and hazardous materials response through the provision of more information to local fire officials on how various fire prevention methods can help save lives and reduce injuries and property loss.
4. Encourage legislation that requires reimbursement for hazardous materials clean-up, storage and disposal.
5. Research funding opportunities and provide the information to the communities and counties.

**Goal VI.**

MAINTAIN, IMPROVE AND DIVERSIFY THE TRANSPORTATION SYSTEM BY WORKING WITH LOCAL GOVERNMENTS AND MODOT IN PLANNING AND RESEARCH, PROMOTING IMPROVEMENTS, MAINTENANCE AND NEW CONSTRUCTION OF ROADS, BRIDGES AND HIGHWAYS, ENCOURAGING ALL MODES OF TRANSPORTATION AND ADDRESSING REGULATORY ISSUES.

Objective 1. PROVIDE SAFE, EFFICIENT AND ENVIRONMENTALLY SAFE MOVEMENT OF GOODS, PEOPLE AND SERVICES THROUGH AND AROUND THE MERAMEC REGION.

• Identify policies to make more efficient use of the existing transportation system to accommodate current and future travel demands, and specify facilities which should function as part of the integrated transportation system.

* + Maintain and improve road, bridge and highway systems.
	+ Improve safety in transportation systems.

OBJECTIVE 2. DEVELOP A COORDINATED AND COMPREHENSIVE MULTIMODAL TRANSPORTATION SYSTEM.

* + Encourage alternate forms of transportation to the automobile, including bicycle, pedestrian, public transit, air travel, rail, barge and other modes.

OBJECTIVE 3. ENSURE THE ORDERLY DEVELOPMENT OF THE REGION’S CITIES AND COUNTIES AND CONNECTIVITY WITHIN AND OUTSIDE THE REGION.

* + Integrate local transportation plans into a regional plan, coordinating existing public land use and development plans.

OBJECTIVE 4. CONTINUE BEING INVOLVED IN THE REGIONAL PLANNING EFFORT WITH MODOT IN THE STATE WIDE PRIORITIES AND PROJECTS OF THE REGION.

* + Encourage development of statewide corridors serving the region.

OBJECTIVE 5. PROMOTE AND ENCOURAGE PUBLIC INVOLVEMENT IN LOCAL AND STATEWIDE TRANSPORTATION PLANNING.

* + Monitor legislative and regulatory issues that impact transportation.
	+ Educate the citizens of the region on transportation issues and encourage their input.

OBJECTIVE 6. SUPPORT EFFORTS TO MAINTAIN ADEQUATE FUNDING FOR FEDERAL AND STATE INITIATIVES.

* + Keep elected officials aware of transportation needs that will benefit the region’s transportation system.
	+ Support federal initiatives that will bring additional funding to the state.

**Goal VII.**

INCREASE HOUSING QUALITY AND SUPPLY IN THE REGION THROUGH ASSESSING THE NEED; FOCUSING ON PROGRAMS THAT INCREASE THE NUMBER OF AVAILABLE HOUSING AND IMPROVE HOUSING CONDITIONS; IMPROVING HOUSING PLANNING METHODS; PROMOTING HOUSING AWARENESS; AND ADDRESSING REGULATORY ISSUES.

Objective 1: IMPROVE HOUSING CONDITIONS

* Promote the development and implementation of policies, procedures and the mechanisms necessary to coordinate local, area-wide, state and federal housing policies, consistent with Fair Housing (EHO) HUD Goal.
* Coordinate with the activities and programs of existing housing agencies in the region to eliminate duplication of effort and gaps in services.
* Encourage the elimination of housing shortages, especially in LM1 populations, to accommodate the anticipated increase in the region's population where needed.
* Promote improvements to the region's housing quality, including owner occupied, rentals and multi-family units through the use of redevelopment, conservation and rehabilitation programs.
* Promote safe, sanitary and affordable living environments for everyone. Increase awareness of availability of public housing and rental subsidy programs for low‑income, persons with disabilities, and elderly people if needed.
* Encourage new water and sewer systems and the upgrading of old systems to state requirements.
* Encourage the provision of financial assistance on LM1 owner-occupied housing for complying with a code enforcement program.

Objective 2: IMPROVE HOUSING PLANNING METHODS

* Encourage periodic needs assessments to determine the housing and infrastructure needs.
* Evaluate programs and activities to determine whether housing needs and objectives are being met.
* Encourage the orderly extension of community facilities and services based upon local capital improvement plans, as determined by the needs assessment.
* Support and provide for public housing agencies or authorities.

Objective 3: PROMOTE HOUSING AWARENESS

* Provide housing information to interested housing consumers, to private developers and non‑profit corporations in their efforts to provide housing within the region.
* Inform and assist local governments to adjust and use building codes and effective zoning ordinances.

Objective 4: PROMOTE PROGRAMS AND MONITOR REGULATIONS

* Support the state, federal and private programs that make low‑interest home improvement and rehabilitation loans and grants, infrastructure loans and grants.
* Encourage that no person is denied access to a housing unit of his choice on the basis of race, color, religion, origin, sex, age, disability, lifestyle, family status or income.

**Goal VIII.**

PROMOTE COMMUNITY INVOLVEMENT AND COMMUNICATION THROUGH ADMINISTRATIVE AND MANAGEMENT METHODS, COOPERATION, COORDINATION OF LOCAL, STATE AND FEDERAL PROGRAMS, PROBLEM SOLVING AND ENCOURAGEMENT OF CITIZEN PARTICIPATION AND VOLUNTEERISM.

Objective 1: PROMOTE COMMUNITY INVOLVEMENT

* Review and update regularly the commission's goals and objectives and evaluate their effectiveness.
	+ Give MRPC Board more time to review goals and objectives.

* Encourage the improvement of administrative and management capabilities and skills available to local governments.
	+ Continue to provide training / info to communities.
	+ Encourage membership in MML / MAC
	+ Better educate on programs / services of MRPC
* Foster cooperation between the various units of government in order to develop procedures that enable local governments to respond to multi-jurisdictional problems.
	+ Bring in FEMA (or other emergency agencies) to discuss emergency procedures.
	+ MoDOT
* Investigate the possibility of coordinating the support services required to prepare base maps, plat maps, charts, technical drawings, and statistical analysis for local governments where needed.
	+ Database of providers.
* Assist local units of government in their planning efforts.
	+ Assist in obtaining funding for plans.
* Provide units of government with an opportunity to participate in the decision‑making process, and plan and coordinate specific activities to meet local needs.
	+ Continue to encourage participation on MRPC Board and other boards and committees.
* Provide a process for coordinating local, regional, state and federal development objectives and policies in order to maximize benefits obtained and to reduce, where possible, costs, duplication, and conflicts.
* Encourage citizen participation, involvement and volunteerism.
	+ Look for ways to inform and involve retired (elderly).
	+ Look for ways to inform and involve youth.

Objective 2: PROMOTE COMMUNICATION

* Provide a clearinghouse of information for local officials to consider, investigate, take action upon and report on specific matters of interest to member local governments.
	+ Set up list serve
	+ Website FAQ

**Goal IX.**

TO BUILD/IMPROVE THE REGION’S INFRASTRUCTURE TO SERVE THE CURRENT AND FUTURE NEEDS OF ITS CITIZENS, BUSINESSES AND INDUSTRY.

##### Objective 1: ASSESS INFRASTRUCTURE AND OPTIONS FOR IMPROVEMENT

* Conduct planning sessions/needs assessments to identify/prioritize needs.
* Assist member communities in accessing funding through grant-writing assistance.

Objective 2: BUILD/IMPROVE INFRASTRUCTURE

* Provide grant administration/project management for member governments.
* Assist with the development of water/sewer districts in the region.
* Promote broadband internet/DSL in communities.

Objective 3: PROVIDE AND SHARE INFORMATION

* Provide member governments with current information about available funding.
* Provide workshops and seminars on state and federal funding source
* Monitor regulations and legislation and keep communities informed.

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| Meramec Regional Planning Commission Implementation PlanUpdated November 2013 |
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| Goal I: Promote economic development through coordination and cooperation, marketing, information sharing, job development, financial and technical assistance, infrastructure development and quality education. |
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| Objective 1: Coordinate and cooperate |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 1 | 1 | Assist local entities in coordinating and setting local economic development priorities | 2013-2018 | MRPC, Local governments and ED entities |  | T/A |  |
| 2 | 2 | Help establish and provide support for industrial planning and development organizations, and assist these organizations (IDAs and corporations, chambers of commerce, financial institutions, and other business development groups and organizations) with the attraction of new industry as well as the expansion of existing industry. | 2013-2018 | MRPC, ED entities |  | T/A |  |
| 3 | 3 | Encourage the use of local initiatives and both public and private funds to assist local business expansion. | 2013-2018 | MRPC, ED entities |  | T/A |  |
| 4 | 4 | Identify problems that may hamper local efforts to promote new and assist existing economic development, and facilitate solutions to problems, laws or legislative regulations that may hinder development. Examples: storm water and sewage regulations. | 2013-2018 | MRPC, Local governments, ED entities, legislators |  | T/A |  |
| 5 | 5 | Encourage local government officials to coordinate and cooperate with the private sector in addressing and meeting local needs. | 2013-2018 | MRPC, Local governments, ED entities, private sector |  | T/A |  |
| 6 | 6 | Promote federal and state public works programs to stimulate economic growth. | 2013-2018 | MRPC, ED entities |  | Project funding |  |
| 7 | 7 | Support funding for community economic developers. | 2013-2018 | MRPC, Local governments, ED entities |  | T/A |  |
| 8 | 8 | Support entrepreneurship. | 2013-2018 | MRPC, Local governments, ED entities, SBDCUniversities and MO Enterprise |  | T/A and project funding |  |

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| Objective 2: Offer Financial Assistance |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 9 | 1 | Encourage ample availability of loans and stimulate additional private investment. | 2013-2018 | Local banks/MRPC/state and federal funders |  | T/A and RLF funding |  |
| 10 | 2 | Encourage the use of financial assistance available to expand industries and to ensure the availability of suitable sites and public facilities for such expansion. | 2013-2018 | ED entities/MRPC |  | T/A and RLF funding |  |
| 11 | 3 | Support other financial assistance to businesses such as a DED low or no interest loan. | 2013-2018 | MRPC/ED entities/local banks/DED |  | T/A |  |

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| Objective 3: Help Existing Industry |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 12 | 1 | Encourage the expansion of existing industry. | 2013-2018 | MRPC/ED entities/local banks/local governments |  | T/A and RLF funding |  |
| 13 | 2 | Support agricultural research in order to improve and expand the agricultural base of the region. | 2013-2018 | University Extension/University/SBDC |  | T/A and project funding |  |
| 14 | 3 | Explore potential new national and international markets for the region's manufactured and agricultural products, especially timber resources. | 2013-2018 | ED entities/ manufacturers and ag producers/MRPCState and Federal Agencies |  | T/A and project funding |  |
| 15 | 4 | Provide workshops and seminars on new state and federal regulations affecting businesses. | 2013-2018 | MRPC/Local governments/ED entities/SBDCTrade Organizations |  | T/A and project funding |  |

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| Objective 4: Attract New Industry to the Region |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 16 | 1 | Collect and analyze data that promotes the region as an attractive site for new business and place to live. | 2013-2018 | MRPC/ED entities |  | T/A |  |
| 17 | 2 | Concentrate efforts to attract new industries which have a long‑term growth potential and higher earning potential. | 2013-2018 | ED entities/local governments |  | T/A |  |
| 18 | 3 | Utilize national marketing to promote the eight-county Meramec Region. | 2013-2018 | ED entities |  | T/A and project funding |  |
| 19 | 4 | Maintain a highly competitive posture in economic development efforts in order to retain and expand existing businesses and attract new businesses. | 2013-2018 | ED entities |  | T/A and project funding |  |

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| Objective 5: Encourage Job Development |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 20 | 1 | Promote available economic opportunities for young people in order to retain their talents within the region and encourage young people to return talents to the region. | 2013-2018 | ED entitiesUniversities / Tech Schools |  | T/A and project funding |  |
| 21 | 2 | Encourage employment opportunities for both the highly skilled and the relatively unskilled segments of the region's population, and encourage employment opportunities to offset the loss of jobs caused by declining industries. | 2013-2018 | ED entities |  | T/A and project funding |  |
| 22 | 3 | Promote the use of business incubators to assist local entrepreneurs in starting new businesses.  | 2013-2018 | MRPC/ED entities |  | T/A and project funding |  |
| 23 | 4 | Support expansion of higher educational opportunities and existing vocational and technical educational programs to improve the skills of the region's labor force. | 2013-2018 | MRPC/local governments/ED entities/post-secondary education |  | T/A and project funding |  |

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| Objective 6: Address Infrastructure Needs |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 24 | 1 | Consider existing and potential utility needs, water/ waste water requirements and sold waste management, as well as transportation facilities, in planning for industrial development. | 2013-2018 | Local governments /MRPC/ED entitiesSolid Waste Districts |  | T/A and project funding |  |
| 25 | 2 | Assist communities in obtaining needed infrastructure for existing/new businesses.  | 2013-2018 | MRPC/Local governments/state and federal funders |  | T/A and project funding |  |

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| Objective 7: Promote Quality Education |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 26 | 1 | Increase awareness of the importance of quality schools and educational institutions to successful economic development. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  | T/A and project funding |  |
| 27 | 2 | Address the “disconnect” between the schools and business/industry. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 28 | 3 | Address the need for improved basic/early education. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 29 | 4 | Address the need for math/communication skills.  | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 30 | 5 | Address the need for mentors/activities for students. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 31 | 6 | Encourage job readiness training (writing resumes and applications and interview preparation) | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 32 | 7 | Provide information on grants for education/training. | 2013-2018 | MRPC/state and federal funders |  |  |  |
| 33 | 8 | Consider changes in school structure. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |
| 34 | 9 | Have a strong and organized legislative voice in informing the legislatures about educational needs. Create awareness among teachers, schools, associations, unions about the P-20 efforts. | 2013-2018 | Local/state education entities; P-20 groups; MRPC; Workforce Development; ED entities |  |  |  |

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| Goal II: Promote Tourism/Agritourism through development of a comprehensive plan that will increase Tourism/Agritourism and will include measurable goals. This can be done through coordination and cooperation, resource identification, information sharing, education, marketing, financial and technical assistance, and legislative involvement. |
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| Objective 1: Coordination and cooperation |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 35 | 1 | Work with existing resources to promote tourism/agritourism across the region. (Examples: Ozark Heritage Tourism, Pulaski County Tourism, Missouri Wine Council, Rural Missouri Magazine, River Hills Traveler, Chambers of Commerce, University of Missouri Extension, 4-H, FFA, Route 66, and MO2DO.gov) | 2013-2018 | Tourism/agri-tourism groups/MRPC |  | T/A and project funding |  |

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| Objective 2: Resource Identification |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 36 | 1 | Complete SWOT analysis to determine tourism assets and gaps available in the region. Create an inventory of all marketable items.  | 2013-2018 | MRPC/Tourism and agri-tourism groups |  | T/A and project funding |  |

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| Objective 3: Information Sharing |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 37 | 1 | Set goals for increasing measurable tourism in the region.  | 2013-2018 | MRPC/Tourism and agri-tourism groups |  | T/A |  |

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| Objective 4: Education |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 38 | 1 | Promote agriculture education to bridge the rural/urban gap.  | 2013-2018 | Local/state educators |  |  |  |
| 39 | 2 | Improve the quality of tourism/agritourism in the region through training of customer service employees at motels, restaurants, gas stations etc.  | 2013-2018 | Local/state educators; workforce development |  |  |  |

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| Objective 5: Marketing |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 40 | 1 | Establish a tourism/agritourism marketing committee. | 2013-2018 | Tourism/agri-tourism groups/MRPC |  | T/A and project funding |  |
| 41 | 2 | Identify synergies within the clusters and work toward “Brand Identification” for the region. | 2013-2018 | Tourism/agri-tourism groups/MRPC |  | T/A and project funding |  |
| 42 | 3 | Promote agriculture as a family affair, reconnecting to family roots. | 2013-2018 | Tourism/agri-tourism groups/MRPC |  | T/A and project funding |  |

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| Objective 6: Financial and Technical Assistance |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 43 | 1 | Consider a tourism tax and investigate funding resources at federal, state and local levels. | 2013-2018 | Local governments |  | T/A |  |

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| Objective 7: Legislative Involvement |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 44 | 1 | Be aware of legislative issues that affect tourism/agritourism and disseminate this information to stakeholders. | 2013-2018 | MRPC |  | T/A |  |

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| Goal III: Develop human resources and increase human services through improved educational, social and health services, employment opportunities, and assistance to children, elderly, persons with disabilities and those moving toward self-sufficiency. |
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| Objective 1: Improve Health Care and Health Services |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 45 | 1 | Encourage the availability and accessibility of adequate health care services at a reasonable cost and encourage the utilization of both public and private resources to ensure accessibility to comprehensive and integrated health services. | 2013-2018 | Local Health Dept/health care providers/MRPC |  | T/A and project funding |  |
| 46 | 2 | Encourage the development of public health programs, including adequate mental health services throughout the region. | 2013-2018 | Local Health Dept., health care providers/MRPC |  | T/A and project funding |  |
| 47 | 3 | Encourage consumer and elected official input into health care programs. | 2013-2018 | Local Health Dept., health care providers, MRPC, consumers |  |  |  |
| 48 | 4 | Encourage the continued development of home health care programs and services. | 2013-2018 | Local Health Dept. health care providers MRPC, consumers |  |  |  |
| 49 | 5 | Encourage local school boards to employ trained nurses. | 2013-2018 | Local Health Dept., health care providers, MRPC, schools |  |  |  |
| 50 | 6 | Encourage recreational and physical fitness programs for all persons in the region, including the very young and the elderly. | 2013-2018 | Local Health Dept. health care providers, agencies that serve youth/ elderly, MRPC, schools |  |  |  |
| 51 | 7 | Encourage the development of public and private referral groups working with the problems of drug abuse and alcoholism. | 2013-2018 | Local Health Dept., health care providers, MRPC, local law enforcement |  |  |  |
| 52 | 8 | Encourage the expansion of the use of licensed paraprofessionals in health and health‑related social service fields. | 2013-2018 | Local Health Dept., health care providers |  |  |  |
| 53 | 9 | Support an incentive program to encourage medical doctors to practice in rural areas. | 2013-2018 | Local elected officials, state & federal legislators, funders, local health dept. and health care providers |  | T/A |  |
| 54 | 10 | Encourage the provision of medical assistance to those persons who are unable to afford it. | 2013-2018 | Local elected officials, state & federal legislators, local health depts. and health care providers |  | T/A |  |
| Objective 2: Encourage Employment |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 55 | 1 | Encourage and support a variety of economic development activities in the region. | 2013-2018 | MRPC/ED entities |  | T/A and project funding |  |
| 56 | 2 | Strive to eliminate discrimination in employment opportunities. | 2013-2018 | Employers/legislators |  |  |  |
| 57 | 3 | Encourage employment opportunities for the elderly. | 2013-2018 | Agencies serving the elderly/employers/ED entities |  |  |  |
| 58 | 4 | Support vocational rehabilitation programs to provide gainful employment opportunities for all people within the region. | 2013-2018 | Vocational Rehabilitation and Employment Services/employers/ED entities |  |  |  |
| 59 | 5 | Encourage efforts to provide welfare recipients with employment opportunities rather than financial aid. | 2013-2018 | Employers/social service agencies/legislators |  |  |  |
| 60 | 6 | Encourage an increase in career programs for youth, including work-based experiences. | 2013-2018 | Education/Workforce Development/MRPC/employers |  |  |  |

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| Objective 3: Assist the Disabled |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 61 | 1 | Support programs for persons with mental and physical disabilities including education, recreation, and gainful employment. | 2013-2018 | Agencies serving disabled/education/employers/MRPC |  |  |  |
| 62 | 2 | Encourage compliance with regulations pertaining to persons with disabilities in federally funded programs in terms of facility accessibility and nondiscrimination in both public and private facilities.  | 2013-2018 | Agencies serving disabled/local governments |  |  |  |
| 63 | 3 | Increase awareness of problems and needs of persons with mental and physical disabilities. | 2013-2018 | Agencies serving disabled/local governments/MRPC |  |  |  |

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| Objective 4: Offer Public Assistance and Promote Self Sufficiency |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 64 | 1 | Encourage programs and personalized assistance that will enable recipients of public assistance to become self‑supporting. | 2013-2018 | Social service agencies/FSS |  |  |  |
| 65 | 2 | Encourage the establishment of child development centers that enable children of working mothers to have the advantages of supervision and cultural enrichment during their formative years. | 2013-2018 | Social service agencies/MRPC/state and federal funders |  |  |  |
| 66 | 3 | Encourage the development of programs to help supplement the incomes of families in need of temporary financial assistance. | 2013-2018 | Funding agencies/legislators/social service agencies |  |  |  |
| 67 | 4 | Encourage low‑income and minority groups to participate in the development of programs and policies that will strengthen their economy and to make it easier for them to attain their educational and cultural goals. | 2013-2018 | Social service agencies/MCEC |  |  |  |
| 68 | 5 | Encourage the provision of nutrition‑education programs. | 2013-2018 | Schools/MRCF/MFH |  |  |  |
| 69 | 6 | Encourage transportation programs for persons needing alternative modes of transit (carpools, donated cars, subsidized rides) to and from work. | 2013-2018 | State and federal funders/local transportation providers/MRPC |  |  |  |

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| Objective 5: Coordinate Services |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 70 | 1 | To eliminate duplication & minimize administrative costs, encourage the coordination of activities & the expansion of coordinated efforts. | 2013-2018 | MRPC/local governments, State and Federal agencies |  |  |  |
| 71 | 2 | Encourage the coordination of the efforts of neighborhood groups, law enforcement agencies, and the health and social welfare agencies. | 2013-2018 | MRPC, local governments, local law enforcement, health and social welfare agencies |  |  |  |
| 72 | 3 | Review and comment on requests for additional federal funds and programs to meet the identified needs of the people. | 2013-2018 |  |  |  |  |
| Objective 6: Encourage Education |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 73 | 1 | Provide information to educational facilities on skills needed for the regional job market.  | 2013-2018 | MRPC/ED entitiesTech Schools |  |  |  |
| 74 | 2 | Encourage local industries and businesses to coordinate with local educational institutions. | 2013-2018 | MRPC/schools/industries |  |  |  |

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| Goal IV: Improve the physical environment by conserving and developing natural resources, improving community facilities and enhancing community appearance. Encourage community planning in the region and work toward quality living conditions for all residents. |
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| Objective 1: Conserve and Develop Natural Resources |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 75 | 1 | Promote orderly and efficient development; the development of plans and policies to ensure that potential environmental problems are dealt with; and compliance with various federal, state and local quality controls.  | 2013-2018 | State and federal agencies/MRPC/local governments |  | T/A |  |
| 76 | 2 | Promote energy planning and conservation. | 2013-2018 | State and federal agencies/MRPC/local governments and environmental agencies |  |  |  |
| 77 | 3 | Encourage resource conservation. | 2013-2018 | State and federal agencies/MRPC/local governments and environmental agencies |  |  |  |
| 78 | 4 | Promote pollution control. | 2013-2018 | State and federal agencies/MRPC/local governments and environmental agencies |  |  |  |
| 79 | 5 | Encourage communication. | 2013-2018 | State and federal agencies/MRPC/local governments and environmental agencies |  |  |  |

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| Objective 2: Update the Regional Plan for Solid Waste Management that meets State and Federal Legislation and Regulations. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 80 | 1 | Administer a plan to meet the guidelines in the state's solid waste management. | 2013-2018 | ORSWMD/DNRLocal Government |  |  |  |
| 81 | 2 | Work with communities to develop recycling projects and markets for recycled products. | 2013-2018 | ORSWMD/DNRLocal Government |  |  |  |
| 82 | 3 | Develop educational programs for communities to present to their residents regarding the need to reduce waste and re‑use materials. | 2013-2018 | ORSWMD/DNR/local governments |  |  |  |

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| Objective 3: Improve Community Facilities |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 83 | 1 | Ensure the opportunity for modern sewage and water facilities to as many residents as economically feasible. | 2013-2018 | MRPC/local governments/state and federal funders  |  | T/A and project funding |  |
| 84 | 2 | Promote the creation of a park and recreation system that includes a complete range of facilities required to effectively serve a population with varied characteristics, needs and interests. | 2013-2018 | Local governments/MRPC |  |  |  |
| 85 | 3 | Promote the development of senior citizen centers, child care centers and other community facilities to serve special segments of the population.  | 2013-2018 | MRPC/local governments/state and federal funders |  |  |  |
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| Objective 4: Enhance Community Appearance |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 86 | 1 | Encourage the use of a wide variety of mechanisms to acquire land for open space uses, including land purchase, dedication of easements through subdivision regulations, cluster and planned‑unit development, and land trusts. | 2013-2018 | Local governments |  |  |  |

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| Goal V: Continue to improve/modernize local governments through administration/management, community planning, emergency management, law enforcement and fire protection and hazardous materials response planning. |
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| Objective 1: Support Administration of Local Government |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 87 | 1 | Provide specialized services to local governments through cooperative programs, including joint purchasing program and surplus purchasing through the state.  | 2013-2018 | MRPC |  | T/A |  |
| 88 | 2 | Help ensure the availability of trained administrative, management and professional personnel to local governments and encourage training and upgrading programs for local government employees. | 2013-2018 | MRPC |  | T/A |  |
| 89 | 3 | Encourage the codification, maintenance and continuous updating of municipal ordinances. | 2013-2018 | MRPC |  |  |  |
| 90 | 4 | Recommend development of performance- based budgeting and management tools to better equip local officials.  | 2013-2018 | MRPC |  | T/A |  |

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| Objective 2: Support Emergency Management |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 91 | 1 | Encourage the improvement of capabilities of all levels of government to cope with disasters. | 2013-2018 | MRPC, SEMA and DHS |  |  |  |
| 92 | 2 | Continue to update the comprehensive hazardous materials plan to protect the region. | 2013-2018 | MRPC and Local Government |  |  |  |
| 93 | 3 | Encourage local participation in the designation of flood‑prone areas and the adoption of flood plain regulations. | 2013-2018 | MRPC, SEMA and FEMA |  |  |  |
| 94 | 4 | Urge the adoption of ordinances and codes prohibiting the use of hazardous materials in home construction. | 2013-2018 | Local governments |  |  |  |
| 95 | 5 | Research funding opportunities and provide the information to the communities and counties.  | 2013-2018 | Local governments |  |  |  |

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| Objective 3: Support Law Enforcement |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 96 | 1 | Encourage crime prevention programs, such as neighborhood watch. | 2013-2018 | MRPC/local law enforcement agencies |  |  |  |
| 97 | 2 | Encourage the consolidation of police, equipment, personnel, administration and detention whenever possible. | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |
| 98 | 3 | Encourage the consolidation of communications and the implementation of a 911 emergency telephone system and rural addressing. | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |
| 99 | 4 | Work toward communication system inner-operability for law enforcement and emergency management.  | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |
| 100 | 5 | Research funding opportunities and provide the information to the communities and counties.  | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |

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| Objective 4: Support Fire Prevention and Hazardous Materials Response Planning |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 101 | 1 | Encourage the improvement and training of fire department personnel by encouraging training for firefighters and other emergency response personnel. | 2013-2018 | MRPC/local governmentsMREPC, DHS, SEMA, MERC and DPS |  |  |  |
| 102 | 2 | Encourage the development of rural fire protection districts and/or associations. | 2013-2018 | Local governments |  |  |  |
| 103 | 3 | Encourage an increase in local efforts in regard to fire prevention and hazardous materials response through the provision of more information to local fire officials on how various fire prevention methods can help save lives and reduce injuries and property loss. | 2013-2018 | MRPC/local governmentsMREPC, DPS, MERC and SEMA |  |  |  |
| 104 | 4 | Encourage legislation requiring reimbursement for hazardous materials clean-up, storage and disposal. | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |
| 105 | 5 | Research funding opportunities and provide and information to the communities and counties.  | 2013-2018 | MRPC/local governments/law enforcement |  |  |  |
| Goal VI: Maintain, improve and diversify the transportation system by working with local governments and MoDOT in planning and research, promoting improvements, maintenance and new construction of roads, bridges and highways, encouraging all modes of transportation and addressing regulatory issues. |
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| Objective 1: Provide safe, efficient and environmentally safe movement of goods, people and services through and around the Meramec Region. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 106 | 1 | Identify policies to make more efficient use of the existing transportation system to accommodate current and future travel demands, and specify facilities which should function as part of the integrated transportation system.  | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |
| 107 | 2 | Maintain and improve road, bridge and highway systems. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan, including corridor improvements for Hwy 50 and Hwy 63.  | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |
| 108 | 3 | Improve safety in transportation systems. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan. | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |
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| Objective 2: Develop a coordinated and comprehensive multimodal transportation system. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 109 | 1 | Encourage alternate forms of transportation to the automobile, including bicycle, pedestrian, public transit, air travel, rail, barge and other modes. Work to implement the needs identified in the prioritized transportation needs list section of the Regional Transportation Plan. | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |

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| Objective 3: Ensure the orderly development of the region’s cities and counties and connectivity within and outside the region. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 110 | 1 | Integrate local transportation plans into a regional plan, coordinating existing public land use and development plans. | 2013-2018 | MRPC/local government/TAC/MoDOT |  | T/A |  |

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| Objective 4: Continue being involved in the regional planning effort with MoDOT in the satewide priorities and projects of the region. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 111 | 1 | Encourage development of statewide corridors serving the region. | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |

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| Objective 5: Promote and encourage public involvement in local and statewide transportation planning. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 112 | 1 | Monitor legislative and regulatory issues that impact transportation | 2013-2018 | MRPC/local government/TAC |  |  |  |
| 113 | 2 | Educate the citizens of the region on transportation issues and encourage their input. | 2013-2018 | MRPC/local government/TAC/MoDOT |  |  |  |

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| Objective 6: Support efforts to maintain adequate funding for federal and state initiatives. |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 114 | 1 | Keep elected officials aware of transportation needs that will benefit the region’s transportation system. | 2013-2018 | MRPC /TAC |  |  |  |
| 115 | 2 | Support federal initiatives that will bring additional funding to the state.  | 2013-2018 | MRPC /TAC/local government/MoDOT |  |  |  |

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| Goal VII: Increasing housing quality and supply in the region through assessing the need; focusing on programs that increase the number of available housing and improve housing conditions; improving housing planning methods; promoting housing awareness; and addressing regulatory issues. |
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| Objective 1: Improve Housing Conditions |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 116 | 1 | Promote the development and implementation of policies, procedures and the mechanisms necessary to coordinate local, area-wide, state and federal housing policies, consistent with Fair Housing (EHO) HUD Goal.  | 2013-2018 | MRPC/PHA |  |  |  |
| 117 | 2 | Coordinate with the activities and programs of existing housing agencies in the region to eliminate duplication of effort and gaps in services. | 2013-2018 | MRPC/PHA |  |  |  |
| 118 | 3 | Encourage the elimination of housing shortages, especially in LMI populations, to accommodate the anticipated increase in the region’s population, where needed.  | 2013-2018 | MRPC/PHA/state and federal funders |  |  |  |
| 119 | 4 | Promote improvements to the region's housing quality, including owner occupied, rentals and multi-family units through the use of redevelopment, conservation and rehabilitation programs. | 2013-2018 | MRPC/PHA/state and federal funders |  |  |  |
| 120 | 5 | Promote safe, sanitary and affordable living environments for everyone. Increase awareness of availability of public housing and rental subsidy programs for low-income, persons with disabilities and elderly people, if needed.  | 2013-2018 | MRPC/PHA/state and federal funders |  |  |  |
| 121 | 6 | Encourage new water and sewer systems and the upgrading of old systems to state requirements. | 2013-2018 | MRPC/state and federal funders |  |  |  |
| 122 | 7 | Encourage the provision of financial assistance on LMI owner-occupied housing for complying with a code enforcement program.  | 2013-2018 | State and federal funders/ local governments |  |  |  |

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| Objective 2: Improve Housing Planning Methods |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 123 | 1 | Encourage periodic needs assessments to determine the housing and infrastructure needs.  | 2013-2018 | MRPC |  |  |  |
| 124 | 2 | Evaluate programs and activities to determine whether housing needs and objectives are being met. | 2013-2018 | MRPC/local governments |  |  |  |
| 125 | 3 | Encourage the orderly extension of community facilities and services based upon local capital improvement plans, as determined by the needs assessment. | 2013-2018 | MRPC/local governments |  |  |  |
| 126 | 4 | Support and provide for public housing agencies or authorities. | 2013-2018 | State and federal legislators and funders |  |  |  |

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| Objective 3: Promote Housing Awareness |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 127 | 1 | Provide housing information to interested housing consumers, to private developers and non-profit corporations in their efforts to provide housing within the region. | 2013-2018 | MRPC/state and federal funders/211 |  |  |  |
| 128 | 2 | Inform and assist local governments to adjust and use building codes and effective zoning ordinances. | 2013-2018 | MRPC/PHA |  |  |  |

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| Objective 4: Promote Programs and Monitor Regulations |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 129 | 1 | Support the state, federal and private programs that make low‑interest home improvement and rehabilitation loans and grants and infrastructure loans and grants.  | 2013-2018 | Local Government |  |  |  |
| 130 | 2 | Encourage that no person is denied access to a housing unit of his choice on the basis of race, color, religion, origin, sex, age, disability, lifestyle, family status or income. | 2013-2018 | Local Government / PHA |  |  |  |

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| Goal VIII: Promote community involvement and communication through administrative and management methods, cooperation, coordination of local, state and federal programs, problem solving and encouragement of citizen participation and volunteerism. |
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| Objective 1: Promote Community Involvement |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 131 | 1 | Review and update regularly the commission’s goals and objectives and evaluate their effectiveness.  | 2013-2018 | MRPC |  |  |  |
| 132 | 2 | Encourage the improvement of administrative and management capabilities and skills available to local governments.  | 2013-2018 | MRPC |  |  |  |
| 133 | 3 | Foster cooperation between the various units of government in order to develop procedures that enable local governments to respond to multi-jurisdictional problems.  | 2013-2018 | MRPC |  |  |  |
| 134 | 4 | Investigate the possibility of coordinating the support services required to prepare base maps, plat maps, charts, technical drawings and statistical analysis for local governments where needed.  | 2013-2018 | MRPC |  |  |  |
| 135 | 5 | Assist local units of government in their planning efforts. | 2013-2018 | MRPC |  |  |  |
| 136 | 6 | Provide units of government with an opportunity to participate in the decision-making process, and plan and coordinate specific activities to meet local needs.  | 2013-2018 | MRPC |  |  |  |
| 137 | 7 | Provide a process for coordinating local, regional, state and federal development objectives and policies in order to maximize benefits obtained, and to reduce, where possible, costs, duplication and conflicts.  | 2013-2018 | MRPC |  |  |  |
| 138 | 8 | Encourage citizen participation, involvement and volunteerism. | 2013-2018 | MRPC |  |  |  |

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| Objective 2: Promote Communication |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 139 | 1 | Provide a clearinghouse of information for local officials to consider, investigate, take action upon and report on specific matters of interest to member local governments.  | 2013-2018 | MRPC |  |  |  |

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| Goal IX: To build/improve the region’s infrastructure to serve the current and future needs of its citizens, businesses and industry. |
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| Objective 1: Assess Infrastructure and Options for Improvement |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 140 | 1 | Conduct planning sessions/needs assessments to identify/prioritize needs. | 2013-2018 | MRPC/local governments |  |  |  |
| 141 | 2 | Assist member communities in accessing funding through grant-writing assistance. | 2013-2018 | MRPC/local governments |  |  |  |

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| Objective 2: Build/Improve Infrastructure |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 142 | 1 | Provide grant administration/project management for member governments. | 2013-2018 | MRPC |  |  |  |
| 143 | 2 | Assist with the development of water/sewer districts in the region.  | 2013-2018 | MRPC |  |  |  |
| 144 | 3 | Promote broadband internet/DSL, in communities.  | 2013-2018 | MRPC |  |  |  |

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| Objective 3: Provide and Share Information |
| Number | Item Number | Project/Program | Proposed Timeframe | Responsible Parties/Groups | # of Potential Jobs | Assistance Needed from EDD/EDA | Included in Scope of Work |
| 145 | 1 | Provide member governments with current information about available funding. | 2013-2018 | MRPC |  |  |  |
| 146 | 2 | Provide workshops and seminars on state and federal funding sources. | 2013-2018 | MRPC |  |  |  |
| 147 | 3 | Monitor regulations and legislation and keep communities informed.  | 2013-2018 | MRPC |  |  |  |

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| **Crawford County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 2 | Improve mental health facilities | 2007-2012 | MRPC, state |  | TA |  |
| 2 | Planned retirement communities | 2007-2012 | Local organizations, local government, private sector |  |  |  |
| 2 | Training on "How to get/keep a job." | 2007-2012 | Local and regional organizations |  |  |  |
| 5 | Improvements to Hwy. 19 | 2007-2012 | MRPC, MoDOT |  |  |  |
| 5 | Passenger rail | 2007-2012 | MRPC, MoDOT |  |  |  |
| 5 | Improved fire protection | 2010-2012 | MRPC, state |  | TA |  |

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| **Dent County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Improve broadband accessibility  | 2013-2018 | MRPC, local government, state, federal |  | TA, Infrastructure funding |  |
| 1 | Improve opportunities for education, including: vocational/technical and higher education | 2013-2018 | Local organizations, local government, state, federal |  |  |  |
| 1 | Assess and market local workforce and business climate | 2013-2018 | Local government, state government |  |  |  |
| 2 | Development and marketing of area as a tourist destination vs. just a pass-through | 2013-2018 | Local organizations, local government |  |  |  |
| 3 | Expand number of medical service providers and available services | 2013-2018 | Local organizations, local government, state, federal |  |  |  |
| 4 | Development or reorganization of county fairground facility | 2013-2018 | Local organizations, local government |  |  |  |
| 4 | Development or reorganization of community recreational center | 2013-2018 | Local organizations, local government |  |  |  |
| 4 | Development of opportunities for physical activity | 2013-2018 | Local organizations, local government |  |  |  |
| 5 | Expand capacity for county jail | 2013-2018 | Local government |  |  |  |
| 6 | Public transportation | 2013-2018 | Local government, MRPC, state government |  |  |  |
| 6 | Pursue improved access to I-44 (e.g. extension of 72 to I-44, etc.) | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 6 | Improve/upgrade/replace transportation infrastructure using innovative funding options not tied to traditional diminishing funding sources | 2013-2018 | MRPC, local government, state, federal |  | TA, Infrastructure funding |  |
| 7 | Development of housing alternatives for the elderly | 2013-2018 | Local organizations, local government, state, federal |  |  |  |
| 8 | Expand recycling programs | 2013-2018 | Local government, MRPC, local organizations |  |  |  |
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| **Gasconade County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Obtain more workers | 2007-2012 | Local organizations, local government, MRPC |   | TA |  |
| 1 | Address declining sales tax revenue | 2007-2012 | Local organizations, local government, MRPC |   | TA, Infrastructure funding |  |
| 1 | More industrial sites | 2007-2012 | Local organizations, local government, MRPC |   | TA, Infrastructure funding |  |
| 2 | Attract young doctors | 2007-2012 | Local organizations, local government |   |   |  |
| 2 | New jail | 2007-2012 | Local government |   |   |  |
| 2 | Leadership development | 2007-2012 | Local organizations, local government, MRPC |   | TA |  |
| 8 | Better access to funding for public projects | 2007-2012 | MRPC, local, state, federal |   | TA |  |
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| **Maries County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Decrease regulations on retail businesses | 2007-2012 | Local government |   |   |  |
| 1 | Attract new and assist existing businesses | 2013-2018 | Local organizations, local government, MRPC |   | TA, Infrastructure funding |  |
| 1 | \*City of Vienna – Develop Industrial Park; including roadway improvements to Hwy V, electric and lighting | 2013-2018 | Local government, MRPC, MoDOT |  |  |  |
| 5 | Improvements to Hwys 63, 42, 68 and 28 | 2013-2018 | Local government, MRPC, MoDOT |   |   |  |
| 2 | \*City of Vienna - Efforts to keep graduates in area | 2013-2018 | Local government |   |   |  |
| 8 | \*City of Vienna - Curb and guttering of streets | 2013-2018 | Local government, MRPC, state |   |  In process |  |
| 8 | \*City of Vienna - Sidewalk improvements | 2013-2018 | Local government, MRPC, state |   |   |  |

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| **Maries County Continued** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 8 | \*City of Vienna – Complete sewer upgrades to sewer system to comply with new DNR regulations | 2013-2018 | Local government, MRPC, state |  |  |  |
| 8 | \*City of Vienna – Improve street lighting | 2013-2018 | Local government, MRPC, state |  |  |  |
| 8 | \*City of Vienna - Improve appearance of courthouse square | 2013-2018 | Local government, local organizations |  |  |  |
| 3 | \*City of Vienna - Recycling facilities | 2007-2012 | Local government, MRPC, Ozark Rivers Solid Waste Management Dist., state |   |   |  |
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| **Osage County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Develop local Chamber | 2007-2012 | Local government, private businesses |   |   |  |
| 2 | Improved ambulance service | 2007-2012 | Local government |   |   |  |
| 3 | Waste disposal mechanism | 2007-2012 | Local government |   |   |  |
| 4 | Involvement in state/regional organizations | 2007-2012 | Local government, MRPC |   |   |  |
| 4 | City/county leaders to meet regularly | 2007-2012 | Local government, MRPC |   |   |  |

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| **Phelps County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Convention/banquet center | 2013-2018 | Local organizations, local government, MRPC |   | TA, Infrastructure funding |  |
| 1 | Encourage/support Ft. Wood Research Complex | 2013-2018 | Local organizations, local government, MRPC, state government, university |   |   |  |
| 1 | Hwy 63 Bypass and 5th Interchange  | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 1 | I-44 Outer Road connection from Hwy V to Hwy 63 | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 1 | Support the development of the MS&T Innovation Research Park | 2013-2018 | Local organizations, local government, MRPC, state government, university |  |  |  |
| 1 | Work to extend Highway 72 to Interstate 44 | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 1 | Support the development of small business incubator at the HyPoint Industrial Park  | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 1 | Develop the HyPoint Industrial Park by adding infrastructure to improve newly required land | 2013-2018 | MRPC, local government, state, federal |  | Infrastructure funding |  |
| 1 | Develop the Meade property for an industrial park | 2013-2018 | MRPC, local government, state, federal |  | Infrastructure funding |  |
| 1 | Marketing of Rolla National Airport, Industrial and Technology Research Park | 2013-2018 | Local government, MRPC, State, EDA, RREC |  | EDA grant received |  |
| 2 | County-wide trash pickup | 2013-2018 | Local government, MRPC |   |   |  |
| 3 | Emergency preparedness training/system | 2013-2018 | Local government |   |   |  |
| 4 | More animal control | 2013-2018 | Local government |   |   |  |
| 5 | Public transportation | 2013-2018 | Local government, MRPC, state government |   |   |  |

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| **Pulaski County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Need venture capitalists | 2007-2012 | Local organizations, local government |   |   |  |
| 1 | Need industrial incentives | 2007-2012 | Local organizations, local government |   |   |  |
| 1 | Need to improve first impressions | 2007-2012 | Local organizations, local government |   |   |  |
| 1 | Need to diversity economy | 2007-2012 | MRPC, local, federal |   | TA |  |
| 1 | Need more commercial space | 2007-2012 | Local organizations, local government |   |   |  |
| 8 | Need more fire hydrants | 2007-2012 | MRPC, local government, state, federal |   | TA |  |
| 5 | \*\*Improve/maintain local roads | 2007-2012 | Local government, MRPC |   |   |  |
| \*\* Need per Chamber of Commerce survey per Daily Guide 12/19/07 |  |
| **Washington County** |
| **Goal**  | **Project/Program** | **Proposed Implementation** | **Responsible Parties/Groups** | **# of Potential Jobs** | **Assistance Needed from EDD/EDA** | **Included in Scope of Work** |
| 1 | Potosi – Wastewater Treatment Plant Upgrade | 2013-2018 | MRPC, local government, state, federal |  | Infrastructure funding |  |
| 1 | Potosi – Natural Gas Expansion | 2013-2018 | MRPC, local government, state, federal |  | Infrastructure funding |  |
| 2 | Need to keep kids in school | 2013-2018 | Schools, local government |   |   |  |
| 6 | Potosi – Sidewalk Improvements | 2013-2018 | MRPC, local government, state, federal |  |  |  |
| 6 | Need building sites | 2007-2012 | Local organizations, local government, MRPC |   | TA, Infrastructure funding |  |